

**Indonesian Accreditation Agency
for Higher Education in Health
(IAAHEH)**



**HANDBOOK FOR NURSING
SCHOOLS**

**NURSING EDUCATION
PROGRAM ACCREDITATION**

FOREWORD

Thanks to the God who has given the strength, so the writers were able to finish the handbook for Study Program, entitled: “IAAHEH Accreditation Handbook for Nursing Program”. The purpose of writing this handbook is to assist nursing programs that willing to be are accredited by Indonesian Accreditation Agency for Higher Education in Health (IAAHEH) located in Jakarta, Indonesia.

The handbook was arranged to be simple and easy to read, so every manager or faculty member of the nursing school will easily to understand and follow. It is believed that the handbook is not perfect yet, but at least it will provide management component of nursing school with the information that leads to have a better accreditation experience.

Asia Pacific Quality Register (APQR) standards for quality improvement can be applied in basic nursing education and used as one of the main references for this book to maintain its international standard for nursing schools as the IAAHEH has been recognized by APQR since 2018 and is allowed to accredit nursing program outside its jurisdiction. It consists of steps of the accreditation process from registration to appeal.

This book is written by a team of nursing education experts who come from several best universities and practitioners. I thank them for their hardworking in writing and finishing the book. I believe the expectation of the writers that by reading this handbook will provide positive motivation for the nursing program to prepare a better accreditation process would be achieved.

Jakarta, July 4th, 2023.

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The Chairman of IAAHEH.

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Chapter 1. Accreditation Criteria

Criteria 1. Mission and Values

The vision and mission of the nursing education unit are the statement to direct the management of Nursing Education Unit. They reflect the vision and mission of the governing organization.

Key Questions	Criteria for Compliance
<p>1.1 Is the mission and philosophy of the nursing education unit congruent with the core values, mission, and goals of the governing organization?</p>	<p>1.1.1 How do the nursing education unit formulate the mission and philosophy which is in line with the governing institution's vision and mission?</p> <p>1.1.2 How do the core values, mission, and goals of the governing organization are described and published?</p> <p>1.1.3 How can the mission statement and objectives be understood consistently by its stakeholders?</p> <p>1.1.4 How can the nursing education unit's vision, mission, and philosophy support the governing organization to fulfil its core values, mission, and goals?</p> <p>1.1.5 How do the governing organization's core values, mission, and goals support the nursing education unit to fulfil its mission and philosophy?</p> <p>1.1.6 How do academic staff, students, and administration staff could participate in activities to determine the vision, mission, goals, and values of the organization and school of nursing?</p> <p>1.1.7 How do the interested external community could provide input into the nursing program and/or decision-making process in determining the vision, mission, goals, and values of the organization and the school of nursing?</p> <p>1.1.8 How does the mission statement address the role of the nursing school in the community?</p> <p>1.1.9 How is it used for planning, quality assurance, and management in the school?</p>

Supporting documents may include, but not limited, to the following:

- Minutes of meeting notes when formulating the vision and mission of the school derived from the faculty and university. The vision and mission include the role of the school in improving the community's health status.
- List of attendance: students, faculty members, academic and administrative staff, alumni, stakeholders (employee)
- Media use for publication of vision, mission, aim and strategy.

Criteria 2. Curriculum

2.1. Intended Curriculum Outcomes: The school has explained the targeted learning outcomes that should have been achieved by students in the end of their study and in each component of the course.

Key Questions	Criteria for Compliance
2.1.1 Does the nursing curriculum have one set of end-of-program student learning outcomes based on contemporary professional nursing standards, guidelines, and/or competencies?	2.1.1.1 How to describe the end-of-program student learning outcomes and the advanced practice or role-specific professional competencies for all program options consistent with contemporary practice? 2.1.1.2 What is the role-specific professional nursing standards and professional guidelines that are used to develop the curriculum? 2.1.1.3 How do the program ensure continued currently?
2.1.2 What are the intended outcomes for the course as a whole and for each part of the course that has been designed and developed?	2.1.2.1 How do the school formulate the intended outcomes that congruent with the program's mission, goals, current problem, and future needs? 2.1.2.2 How do the course outcomes consistently derive from the intended graduate outcomes?
2.1.3 Are stakeholders involved in their development?	2.1.3.1 How do the internal and external stakeholders get involved in the curriculum development? 2.1.3.2 How do the school trace their graduates?
2.1.4 What outcomes were chosen in relation to the social context of the school?	2.1.4.1 How do the intended graduate outcomes associate with the priority health problems and the intended career roles in the school's catchment areas?

2.2. Curriculum Organization and Structure: The school has documented the overall curriculum structure, including the conceptual framework underpinning the curriculum model and the linkages among the component disciplines.

Key Questions	Criteria for Compliance
2.2.1 What are the principles behind the school's curriculum design?	2.2.1.1 How can educational learning theories and professional nursing philosophies underpin curriculum development? 2.2.1.2 How do the school selection of the educational learning theories and professional nursing philosophies that are used for curriculum design (I.e., Student Center Learning (SCL), Outcome Based Education (OBE), etc.)?
2.2.2 Is the program of study congruent with contemporary and evidence-based approaches to professional nursing practice and education?	2.2.2.1 What are the relevancies current and emerging trends; and include appropriate learning processes (pedagogy) of curriculum anchored in nursing knowledge?

Key Questions	Criteria for Compliance
	2.2.2.2 How do the principles appropriate with evidence-based approaches to professional nursing practice and education?
2.2.3 What is the relationship between the different disciplines of study that the curriculum encompasses?	2.2.3.1 How can the criteria identified by the school for the content be interactive learning which is collaborative, collegial, experimental, and reflective activities? 2.2.3.2 How do the school determination in the scope of the curriculum content in terms of the breadth depth and sequencing in relation to the achievement learning outcome of the student at each stage of the program?
2.2.4 What is the school's consideration of the sequence, i.e., hierarchy, and progression of complexity or difficulty?	2.2.4.1 How do the curriculum that provides a sequence of learning opportunities and a logical flow for students as they move through the program to achieve the program outcomes? 2.2.4.2 How do the course sequence, selection, and implementation consistent with learning outcomes (e.g., simple-to-complex) throughout the program of study for all program options? 2.2.4.3 How do the course sequence, selection, and implementation which prepare graduates to address complex health issues that affect clients in a variety of settings?
2.2.5 What is the curriculum design that supports the mission of the school?	2.2.5.1 How do the curriculum design that aligned with the school's vision and mission?

2.3. Curriculum Content: The school could justify the essential content in the curriculum design in preparing the students to be a competent nurse and also for their further education.

Key Questions	Criteria for Compliance
2.3.1 What is the process for determining the curriculum content?	2.3.1.1 What are the principles or methodologies used to identify the curriculum content? 2.3.1.2 How does the curriculum content support the development and application of knowledge and skills in a) critical thinking, analysis, and problem-solving? b) quality improvement methodologies? c) research appreciation and translation? d) legal and ethical issues in health care and research? and e) health informatics and health technology? 2.3.1.3 How to make sure that the instructional materials are consistent with the end-of-program student learning outcomes and appropriate for each delivery format in all program option? 2.3.1.4 What are references at international, national, and local level that is used to determine the curriculum content?

Key Questions	Criteria for Compliance
	<p>2.3.1.5 What are the governing organization's accrediting agency's requirements for program length and the program's compliance with these requirements?</p> <p>2.3.1.6 How to measure the program's minimum credit/ /clock hours required by a state or national (for international programs) regulatory agency for the various learning environments, as applicable?</p> <p>2.3.1.7 What are the governing organization's policies regarding the awarding of credit/clock hours for didactic, laboratory, and clinical/practicum and the nursing courses consistent with these policies?</p>
<p>2.3.2 What are the elements included in the curriculum that promote interprofessional team-based project collaborative practice and education, and encompass health sciences, social sciences, humanities, ethics, clinical sciences and skills?</p>	<p>2.3.2.1 How to identify the basic health sciences, social sciences, humanities, ethics and promoting interprofessional team-based collaborative practice and education that are relevant with the graduate learning outcomes?</p> <p>2.3.2.2 How to choose the content of clinical disciplines and skills that are included in the curriculum that are in line with graduate learning outcomes?</p>
<p>2.3.3 What clinical disciplines are required to gain practical experience?</p>	<p>2.3.3.1 How to describe all clinical disciplines that are compulsory for students to gain practical experiences?</p> <p>2.3.3.2 How do the clinical/practicum or practice learning experiences and practice learning environments support achievement of the end-of-program student learning outcomes in each program option?</p> <p>2.3.3.3 How do the process for securing clinical/practicum practice agency/clinical educator agreements, including when students are expected to contribute to finding a clinical educator?</p> <p>2.3.3.4 How are the curriculum including practice experiences related to primary health care, health promotion, prevention, acute care, support and rehabilitation, long-term care, and palliative and end-of-life care in the context individual, families, and communities/populations?</p> <p>2.3.3.5 How do the methods that are used to teach students to make clinical judgement in line with the best available evidence?</p> <p>2.3.3.6 How do the school's time management allocate for different clinical practice settings?</p>
<p>2.3.4 Is student's familiarity with fields receiving little or no coverage?</p>	<p>2.3.4.1 How do the school's development-based programs and to ensure the students' health and safety during their placement in the field?</p>
<p>2.3.5 Does the school's curriculum nursing content relate to advances inknowledge?</p>	<p>2.3.5.1 How to evaluate the curriculum content.</p> <p>2.3.5.2 How to involve the internal and external stakeholders in curriculum evaluation?</p> <p>2.3.5.3 How to use the result of your evaluation to</p>

Key Questions	Criteria for Compliance
	modify your curriculum content in relations to the advancements in knowledge?
2.3.6 What does the curriculum address regarding the principles of scientific method and nursing research?	2.3.6.1 How to address the nursing research and evidence-based practice integrated throughout the curriculum?
2.3.7 How can the school fix the student's learning assured in disciplines in which they do not get specific experience?	2.3.7.1 Explain which disciplines that the students do not get specific experiences? 2.3.7.2 How to ensure the students can learn those disciplines?

2.4. Educational methods and experiences: The school design various educational method and learning experience to support students achieving the expected learning outcomes.

Key Questions	Criteria for Compliance
2.4.1 How is distance education congruent with the mission of the governing organization and the mission/philosophy of the nursing education unit when utilized?	2.4.1.1 How does the program delivery support the achievement of governing organization mission? 2.4.1.2 How does the program use any form of distance education for nursing courses? 2.4.1.3 How do the distance education is used by the nursing program, and congruent with the mission of the governing organization and the mission/philosophy of the nursing education unit? 2.4.1.4 How are The Policies related to credit transfer or the recognition of prior learning that are consistent with national quality framework principles and the graduate's ability to meet the National Competency Standards for professional registration?
2.4.2 Which principles inform the selection of educational methods and experiences employed in the school's curriculum and their derived?	2.4.2.1 What are the principles that are used in selecting educational methods and experiences? 2.4.2.2 How are these principles formulated?
2.4.3 What are the principles that are chosen educational methods and experiences distributed throughout the curriculum that are chosen principles?	2.4.3.1 How to distribute the chosen educational methods and experiences distributed throughout the curriculum and adopted for these purposes?
2.4.4 How can the educational methods and experiences be made appropriate to the local context, resources, and culture for students?	2.4.4.1 How do the local context, resources, Culture and ethnically diverse concepts are incorporated in the educational methods and experiences provided for students and suitable?
2.4.5 What evaluation methods are consistent with the end-of-program student learning outcomes and appropriate for each delivery format in all program options?	2.4.5.1 What are methods of evaluation are used to evaluate students' performance throughout the program? 2.4.5.2 What are Methods of evaluation of students' performance developed or selected? 2.4.5.3 How to ensure established professional competencies that are incorporated in the various evaluation methodologies of students'

Key Questions	Criteria for Compliance
	<p>performance that are used throughout the curriculum?</p> <p>2.4.5.4 How to ensure the various evaluation methodologies of students' performance are linked to the measurement of the achievement of course and/or the end-of- program student learning outcomes?</p> <p>2.4.5.5 How does student progress evaluate thought the didactic and clinical components each academic term?</p> <p>2.4.5.6 How does student attainment of competencies evaluate throughout the program of study?</p> <p>2.4.5.7 How do culturally diverse concepts that are incorporated throughout the curriculum and their incorporation?</p>

Supporting documents may include, but not limited, to the following:

- Minutes of curriculum committee's meeting on formulating the intended graduate's outcomes of each course (including knowledge, skills, and behaviours) based on school's vision and missions, and the priority health problems. The outcomes can be measured using appropriate assessment.
- Curriculum book (curriculum organization: principle, content, sequence), learning outcomes, educational methods, assessment.
- List of clinical departments for student's placement
- List of teaching hospitals
- Minutes of curriculum committee's meeting on educational methods

Criteria 3. Assessment

The school has a policy that describes its assessment practices that suit the nature of the learning experience and robustly measure achievement of required curriculum learning outcomes, meet the needs of society, the health care system, and its graduates, using a systematic plan for evaluation (SPE), against the current National Competency Standards for the Registered Nurse. The policy is shared with all stakeholders.

3.1 Assessment Policy and System:

Key Questions	Criteria for Compliance
<p>3.1.1 What educational outcomes does the faculty use the assessment methods for?</p>	<p>3.1.1.1 How does the assessment method describe the process to evaluate each specified educational outcome from a specific level assessment of student learning outcome achievement?</p> <p>3.1.1.2 How do the student assessment across teaching sites and modalities that are periodically reviewed and updated?</p>
<p>3.1.2 How does the school determine the optional number of assessments and their timing for a given situation?</p>	<p>3.1.2.1 How do faculty collect aggregate assessment data at regular intervals (determined by the faculty) to ensure the sufficiency of data to inform decision-making and disaggregate the data to promote meaningful analysis?</p> <p>3.1.2.2 How the nursing school analyzes assessment data (aggregate and/or disaggregate) at regular intervals (determined by the faculty) and when necessary, implements actions based on</p>

Key Questions	Criteria for Compliance
	<p>the analysis to maintain and/or improve end-of-program student learning outcome achievement?</p> <p>3.1.2.3 How to ensure that all the staff and students are well-informed regularly?</p>
3.1.3 How can assessments be integrated and coordinated across the range of educational outcomes and the curriculum?	<p>3.1.3.1 How do faculty maintain documentation for the three most recent years of the assessment data (aggregate and/or disaggregate), the analysis of data, and the use of data analysis in program decision-making to maintain and/or improve students' end-of-program student learning outcome achievement?</p> <p>3.1.3.2 How do faculty share the analysis of the end-of-program student learning outcome data with communities of interest?</p> <p>3.1.3.3 How do the systematic plan for evaluation describes the process for regular summative nursing program-level assessment for role-specific nursing competencies for each program option, which may be aligned with the end-of-program student learning outcomes or assessed separately?</p>

3.2 Assessment in Support of Learning:

- a) The school has in place a system of assessment that regularly offers students actionable feedback that identifies their strengths and weaknesses and helps them to consolidate their learning.
- b) These formative assessments are tied to educational interventions that ensure that all students have the opportunity to achieve their potential.

Key Questions	Criteria for Compliance
3.2.1 Can students be assessed to support their learning?	<p>3.2.1.1 How the faculty ensure with clear statements about assessment, progression rules, and requirements provided to students at the start of each subject?</p> <p>3.2.1.2 How do methods of evaluation are used to evaluate students' performance throughout the program?</p>
3.2.2 Which students need to be assessed to determine those who need additional help?	3.2.2.1 How do the validated instruments are used in workplace experience assessment to evaluate student knowledge, skills, behaviours, and competence?
3.2.3 What kinds of systems of support are offered to those students with identified needs?	3.2.3.1 How do faculty have a comprehensive assessment system to those students with identified needs?

3.3 Assessment in Support of Decision-Making:

- a) The school has in place a system of assessment that informs decisions on progression and graduation.
- b) These summative assessments are appropriate to measuring course outcomes.
- c) Assessments are well-designed, producing reliable and valid scores.

Key Questions	Criteria for Compliance
3.3.1 Have blueprints (plans for content) developed for examinations?	3.3.1.1 How are blueprints (plans for content) developed for examinations to achieve learning outcomes?
3.3.2 What are the standards (pass marks) set on formative and summative assessments?	3.3.2.1 How do the assessment types and tasks that exist across the program (levels, numbers, and contexts) to enhance individual and collective learning, as well as inform student progression, are consistent with determining the achievement of the stated learning outcomes? 3.3.2.2 How you make decisions on progression and graduation in all educational levels across all expected learning outcomes?
3.3.3 Are there mechanisms in place for assessing students' results?	3.3.3.1 How does the evidence of procedural controls, fairness, reliability, validity, and transparency assess students? 3.3.3.2 How do the faculty communicate the content, style, and quality of assessments to the student and other stakeholders regularly?
3.3.4 What appeal mechanisms regarding assessment results are in place for students?	3.3.4.1 How is the policy/system regarding appeal mechanism for the assessment results? 3.3.4.2 How do you ensure that the students are well informed about the appeal mechanisms? 3.3.4.3 How to solve if there are disputes between the students and the school?
3.3.5 What kind of Information is provided to students and other stakeholders, concerning the content, style, and quality of assessments?	3.3.5.1 How do faculty collaborate with students, health service providers (where relevant), and academics in selecting and implementing assessment methods? 3.3.5.2 How do faculty maintain the validity and reliability of the assessment program, using monitoring and evaluation proses?
3.3.6 What are the assessments used to guide and determine student progression between successive stages of the course?	3.3.6.1 How do faculty use a variety of appropriate direct outcome assessment methods to ensure comprehensive summative assessment for each end-of-program student learning outcome? 3.3.6.2 How do faculty use assessment results to guide and determine student progression across the program? 3.3.6.3 How do faculty provide feedback to students regarding their progression across the program?

3.4 Quality control:

- a) The school has mechanisms in place to ensure the quality of its assessments.
- b) Assessment data are used to improve the performance of academic staff, courses, and the school.

Key Questions:	Criteria for Compliance
3.4.1 What are the comments and experiences about the assessments	3.4.1.1 How does the program demonstrate evidence of students' achievement of each end-of-program learning outcome? 3.4.1.2 How do faculty develop a plan and implement

Key Questions:	Criteria for Compliance
gathered from students, teachers, and other stakeholders?	the quality assurance system for your assessments system?
3.4.2 How are assessments analysed to ensure the quality of teaching and the curriculum in practice?	3.4.2.1 How do completion rates demonstrate the education program's effectiveness in achieving its societal mandate? 3.4.2.2 How do the faculty develop the procedure for the analysis of individual assessments to ensure their quality? 3.4.2.3 How do the faculty involve students and academic staff in developing and implementing these procedures? 3.4.2.4 How do the faculty develop the assessment results to evaluate the teaching and the curriculum in practice?
3.4.3 Is the assessment system and individual assessments regularly reviewed and revised?	3.4.3.1 How do the faculty explain the procedure for regularly reviewing and revising your assessment system in individual assessment?

Supporting documents may include, but not limited, to the following:

- Standard operational procedure on assessment
- Student's logbook, document of revision on teaching strategies: assessment as student's (evaluation and monitoring student's progress) and teacher's feedback (teacher's teaching strategies)
- Procedures for remediation and counselling
- Support system algorithm
- Assessment blueprint
- Procedure of appeal mechanism
- Document of Quality Assurance system: planning and implementation
- Policy and procedure for workplace-based assessment

Criteria 4. Students

Students as the main stakeholders are **recruited** and **selected** by considering input quality policies, equitable access to both regional and economic capabilities through a recruitment mechanism.

The recruitment and selection are supported by the values of accountability, transparency, equal opportunity, and appreciation for social and cultural diversity in accordance with quality characteristics and study program objectives.

The access to **student services** and **development of interests and talents** sought by study programs in the form of access to student activity centre facilities, dormitories, health services, scholarships, and extra-curricular activities that support the achievement of student learning outcomes.

- 4.1 Selection and Admission Policy: The nursing school has a publicly available policy that sets out the aims, principles, criteria, and processes for the selection and admission of students.

Key Questions	Criteria for Compliance
4.1.1 Do the selection, admission policies, processes guide, student admission, and student	4.1.1.1 How do the selection and admission policy fit with regulatory (accreditation) or government requirements?
	4.1.1.2 How do the criteria and processes for student

Key Questions	Criteria for Compliance
progression clearly defined, appropriate and transparent?	admissions to the nursing education program and for student progression be outlined briefly?
4.1.2 Is the alignment determined between the selection and admission policy, and the mission of the school, and congruent with those of the governing organization (when applicable)?	<p>4.1.2.1 How do you align your selection and admission policy to the mission of your school? Including information about:</p> <ul style="list-style-type: none"> • Who are involved in developing the selection and admission policy? • To ensure that the implementation of the selection and admission policy is free from direct intervention from unauthorized parties. <p>4.1.2.2 How does the nursing program ensure that all applicants are informed of the following before accepting an offer of enrolment? Including information related to:</p> <ul style="list-style-type: none"> • specific requirements for entry to the program of study including English language proficiency. • specific requirements for right of entry to health services for workplace experience (including fitness for practice, immunization, and criminal history). • Students are selected for the program based on clear, justifiable, and published admission criteria. • Students have sufficient English language proficiency and communication skills to be able to successfully undertake academic and workplace experience requirements throughout the program.
4.1.3 Are the publicly accessible?	4.1.3.1 How do you disseminate selection and admission policy to internal and external stakeholders?
4.1.4 Are the policies non-discriminatory, and consistently applied?	<p>4.1.4.1 Do policies for nursing students at each location differ from the policies for non-nursing students? If so, how? (e.g., admissions, background checks)</p> <p>4.1.4.2 Are any policy differences for nursing students directly related to the end-of-program student learning outcomes and program outcomes? If so, how?</p> <p>4.1.4.3 How do the nursing program ensure that all students have equal opportunity to attain the current Competency Standards for the Registered Nurse?</p>
4.1.5 Are the student educational records following the policies of the governing organization?	<p>4.1.5.1 How are the governing organization policies for the maintenance of student records (e.g., admission records, registrar records, nursing records such as health records, drug testing, and criminal background)?</p> <p>4.1.5.2 How are the guidelines managed for the maintenance and to protect the security/access of student education records at multiple locations?</p>

Key Questions	Criteria for Compliance
4.1.6 Has the selection and admission system been regularly reviewed and revised?	4.1.6.1 How are the procedures for regularly reviewing and revising the selection and admission system? Who are involved in these procedures? 4.1.6.2 How are students notified of changes in the program, policies, and/or procedures?

4.2 Student Counselling and Support: The nursing school provides students with accessible and confidential academic, social, psychological, and financial support services, as well as career guidance.

Key Questions	Criteria for Compliance
4.2.1 What kind of services are provided based on student needs, including academic and personal support and counselling services?	4.2.1.1 How do the school provide an appropriate package of support that meets the academic and pastoral needs of students, such as academic and career advisor, financial assistance/education financial management counselling, health and disability insurance, counselling/personal welfare program, student access to health care services, a student interest, and talent development, etc? 4.2.1.2 How do students access services offer, and have the same access as non-nursing students? 4.2.1.3 How do distributed/ distance education students access student services?
4.2.2 What system and/or processes related to student loans, student loan instalments, and student responsibilities to their institution must be described for international program?	4.2.2.1 Does the governing organization participate in financial aid programs (e.g., loans, grants)? If so, what types? For international programs, does the governing organization participate in any national financial aid programs? Please describe.
4.2.3 Is a written, comprehensive student loan instalment program addressing student loan information, counselling, monitoring, and cooperation with lenders?	4.2.3.1 How do students access student loan repayment program information? <ul style="list-style-type: none"> • Is there a written, comprehensive student loan repayment program? • Does the student loan repayment program information include counselling, monitoring, and cooperation with lenders?
4.2.4 Are students informed of their ethical responsibilities regarding financial assistance with the policies of the governing organization guidelines?	4.2.4.1 How are students informed of their ethical responsibilities regarding financial assistance? <ul style="list-style-type: none"> • What are the governing organization's policies and procedures for the maintenance of financial aid records? • What measures are taken to protect the security/access of financial aid records? • What are the national (for international programs) requirements for financial aid record maintenance? • Is this in compliance with national (for

Key Questions	Criteria for Compliance
	international programs) guidelines? 4.2.4.2 How are student financial aid records maintained? Is this in compliance with the governing organization's policies and procedures?
4.2.5 Are both the procedural and cultural aspects of these services recommended and communicated to students and staff?	4.2.5.1 How do you ensure that students and staff are aware of the availability of these student support services? 4.2.5.2 How are the school involved in the provision of student services that are culturally sensitive? <ul style="list-style-type: none"> • Ensure that student services meet the needs of the diversity of the student population, as well as meeting the needs of the local/national culture
4.2.6 How do the student organizations collaborate with the nursing school management to develop and implement these services?	4.2.6.1 How do you ensure that students and management of student organizations are involved in developing and implementing these services?
4.2.7 Do program complaints and grievances receive due process and include evidence of resolution, as per record?	4.2.7.1 How are complaints and grievances policy of governing organization and the nursing education unit? 4.2.7.2 How many complaints and grievances has the program received since the last program review? What types of grievances were received? 4.2.7.3 Was the policy followed for each complaint and grievance and does each location have the same grievance policy?
4.2.8 Is orientation to technology provided, and technological support available to students?	4.2.8.1 How do student-centred technology is used during the Program of Study for all program options and locations. How do students' access? 4.2.8.2 How are students at each location oriented to technologies used in the didactic component (e.g., learning management system), laboratory/simulation laboratory component, and clinical/practicum component (e.g., electronic medical record) of the nursing courses?

Supporting documents may include, but not limited, to the following:

- Regulation on selection and admission policy schools: alignment with mission and accreditation/requirements, publicity, review, and revise
- Policy, regulation, and procedures on student supports.
- Policy, regulation, and procedures on student counselling.
- Supporting human resources, facilities and, financial for student supports system.
- Monitoring and evaluation of student support system implementation.
- Policy and guidelines for maintenance of student records
- Evidence that service procedures and culture have been recommended and communicated to students and staff.

Criteria 5. Academic Staff

- 5.1 Academic Staff Establishment Policy: The school has the number and range of qualified academic staff required to put the school's curriculum into practice, given the number of students and style of teaching and learning.

Key Questions	Criteria for Compliance
5.1.1 Who administers the nursing education unit and what are the qualifications of the administrator?	5.1.1.1 How does the administrator of the nursing education unit have a strong nursing background? 5.1.1.2 What is the educational background of the head school of nursing.
5.1.2 What are the characteristics of a qualified and capable academic staff, and how are sufficient academic staff?	5.1.2.1 How are the number and qualifications of academic and administrative staff within all locations of the nursing education unit sufficient to support the nursing program? 5.1.2.2 What are your Policies and processes to verify and monitor the academic and professional credentials of current and incoming staff and to evaluate their performance and development needs: How many staff are assigned to the nursing education unit? 5.1.2.3 What are the job duties of the academic and administrative staff at all locations assigned to the nursing education unit? And how do you monitor and review the workload of your academic staff? 5.1.2.4 How is a balance of academic, clinical, technical, and administrative staff appropriating to meeting teaching, research, and governance commitments?
5.1.3 How do the number and characteristics of the academic staff align with the design, delivery, and quality assurance of the curriculum, learning outcomes and program outcomes are achieved?	5.1.3.1 How do you decide the required number and characteristics of your academic staff to ensure human resource planning in meeting staffing adequacy in line with the development of your school? 5.1.3.2 How the process contractual faculty teaching in the baccalaureate nursing education program(s) are well oriented, monitored, and evaluated? 5.1.3.3 How does the faculty teaching in the baccalaureate nursing education program(s) integrate the program philosophy? 5.1.3.4 How to implement policies and processes to verify and monitor the academic and professional credentials of current and incoming staff and to evaluate their performance and development needs?

5.2 Academic Staff Performance and Conduct: The school has specified and communicated its expectations for the performance and conduct of academic staff.

Key Questions	Criteria for Compliance
5.2.1. What information does the school provide for new and existing academic staff and how is this provided?	5.2.1.1 How do you disseminate information on responsibilities of academic staff for teaching, research, and services for the new and existing academic staff? 5.2.1.2 How do you disseminate the expectations of performance and codes of conduct to the new and existing academic staff?
5.2.2 Are the policies for nursing faculty and staff comprehensive, provide for the welfare of faculty and staff, and are consistent with those of the governing organization?	5.2.2.1 How do the policies for nursing faculty and staff can sustain their welfare at each location? 5.2.2.2 How do the policies for nursing faculty and staff the same at each location as the policies for non-nurse faculty and staff within the governing organization?
5.2.3 Does the school provide support for the nursing program and induction training for academic staff?	5.2.3.1 How do you conduct the induction training for your new academic staff? 5.2.3.2 How does the school arrange induction programs for academic staff? 5.2.3.3 What are the contents of the induction programs? Does the training and development plan reflect the university and study program's mission and objective? 5.2.3.4 How does the school evaluate and review its training programs?
5.2.4 Who is responsible for academic staff performance and conduct? How are these responsibilities carried out?	5.2.4.1 How are the policy and procedures for academic staff performance appraisal? 5.2.4.2 Who is responsible for carrying out these procedures? 5.2.4.3 What are the policies and procedures for retention, promotion, granting rewards, retraction, demotion, and dismissal for the staff? 5.2.4.4 How could the staff get regular and sufficient information related to policies, their responsibilities, benefits, and remuneration? 5.2.4.5 What are the policies and procedures for feedback provision to the academic staff performance and progress toward retaining, promotion, granting rewards and tenure?
5.2.5 How does school prepare academic staff, teachers, and supervisors in clinical settings to enact the proposed curriculum?	5.2.5.1 How do you ensure faculty teaching adhere to the integrity of the curriculum, and clinical instructor have the academic professional and experiential qualifications for the clinical setting in which they instruct? 5.2.5.2 How do you ensure staff, facilities, equipment, and other teaching resources are sufficient in quality and quantity for the

Key Questions	Criteria for Compliance
	anticipated student population and any planned increase?
5.2.6 What is the role of academic staff in maintaining scholarship and evidence-based teaching and clinical practices, and how does their performance reflect this responsibility?	5.2.6.1 How do you ensure the institutional infrastructure and workloads support the development and maintenance of faculty scholarship? 5.2.6.2 How do you ensure a scholarly climate in the nursing education program(s) strengthens faculty scholarship and the use of evidence among students? 5.2.6.3 What are the policies and procedures for feedback provision to the academic staff performance and progress toward retaining, promotion, granting rewards and tenure?

5.3 Continuing Professional Development for Academic Staff: The school implements a stated policy on the continuing professional development of its academic staff.

Key Questions	Criteria for Compliance
5.3.1. What information does the school give to new and existing academic staff members on its facilitation or provision of continuing professional development?	5.3.1.1 What is the school plan and consideration for a professional development program and career pathway for the academic staff? How is the plan socialized to the academic staff? 5.3.1.2 What is the development program for the tenure and the junior/new academic staff? 5.3.1.3 How does the school review, evaluate, and consider in the development program? 5.3.1.4 How does the school support and accommodate the professional development of the academic staff?
5.3.2 How does the school take administrative responsibility for the implementation of the staff's continuing professional development policy?	5.3.2.1 How does the school monitor, evaluate and review the continuing professional development program of the academic staff? 5.3.2.2 How could the school appraise and reward the academic staff related to their continuing professional development?
5.3.3 What protected funds and time does the school provide to support its academic staff in their continuing professional development?	5.3.3.1 How could the school support its academic staff in their continuing professional development? What are the policies for this? 5.3.3.2 How could the academic staff understand the policy and procedure clearly?

Supporting documents may include, but not limited, to the following:

- Manpower plan according to the needs of each discipline and scientific development
- Policy and procedures for staff's development
- Minutes of meetings and list of attendance during development of manpower plan
- Mapping of discipline of the curriculum

- Form for monitoring and evaluation of academic staff performance, sampled a filled in form from several academic staffs, result of performance appraisal each semester.
- Induction training program report
- Reports of the training programs for new and existing academic staff members.
- Summary of the professional development of the academic staff

Criteria 6. Educational Resources

6.1 Physical Facilities for Education and Training: Nursing Schools have sufficient facilities, equipment, and teaching resources in enough numbers to enable academic staff to carry out teaching, research, and community service processes and students to achieve learning outcomes and competencies.

Key Questions	Criteria for Compliance
6.1.1 How does the school determine the adequacy of the physical infrastructure (space and equipment) provided for the theoretical and practical learning specified in the curriculum?	6.1.1.1 How do the Nursing schools ensure that facilities, equipment, and other teaching resources are adequate in quality and quantity for the anticipated population of academic staff, students, and education personnel and planned improvements? How sufficient are academic staff and students to access learning facilities and resources to support the learning process? 6.1.1.2 Have nursing schools play a role in selecting facilities and learning resources for all nursing study programs in all locations?
6.1.2 What does the right balance of facilities and learning resources fulfill commitments to teaching, research, community service, and governance?	6.1.2.1 How do the nursing schools maintain the right balance of facilities and learning resources to meet teaching, research, community service, and governance commitments? 6.1.2.2 How is the availability of classroom physical space being available in accordance with the student ratio, sufficient area, well maintained, complete with supporting facilities, and a layout that supports the implementation of the learning process? 6.1.2.3 How are the availability of academic staff rooms in accordance with the number of academic staff, sufficient area, well maintained, complete with supporting facilities, and a layout that supports the implementation of education, research, and community service? 6.1.2.4 How is the availability of laboratory and library space in accordance with the student ratio, has a sufficient area, is well maintained, complete with supporting facilities, and has a layout that supports the implementation of the learning process? 6.1.2.5 How is the availability of public facilities according to the maintenance, complete with

Key Questions	Criteria for Compliance
	supporting facilities, and the layout supports the student interaction process?

6.2 Clinical Training Resources: Nursing schools have sufficient facilities, equipment, and teaching resources to enable academic staff to carry out teaching and learning processes, research, and community service and students to achieve learning outcomes and competencies in clinical learning.

Key Questions	Criteria for Compliance
6.2.1 Do the facilities, equipment, and other teaching resources have sufficient quality and quantity to anticipate the student population and any planned upgrades?	6.2.1.1 How do the school ensure teaching facilities and equipment are adequate in quality and quantity for the anticipated student population and planned clinical learning? 6.2.1.2 How do the school ensure other teaching resources are adequate in quality and quantity for the anticipated student population and planned clinical learning?
6.2.2 What range of opportunities are required and provided for students to learn clinical skills?	6.2.2.1 How do the school provide students to learn clinical skills opportunities on and off campus? 6.2.2.2 How are facilities and infrastructure for learning clinical skills well-maintained and up to-date?
6.2.3 What is the basis of the policy on the use of simulated and actual patients?	6.2.3.1 How do the school describe the policies used as the basis for simulated and actual patients? 6.2.3.2 How does the policy process develop? 6.2.3.3 Who is involved in policy development?
6.2.4 Does the school ensure that students have adequate access to clinical facilities?	6.2.4.1 How can students use clinical facilities for clinical learning? 6.2.4.2 How the schools regulate, ensure, and maintains student access to clinical facilities to support achieving desired learning outcomes? 6.2.4.3 How the schools monitor and evaluate clinical facilities?
6.2.5 What is the basis for the school's mix of community-based and hospital-based training placements?	6.2.5.1 How does the school decide to place community-based and hospital-based students in the clinical phase? 6.2.5.2 Who is involved in making this decision?
6.2.6 How does the school engage clinical educators and supervisors in the required range of generalist and specialist practice settings?	6.2.6.1 How does the school explain the recruitment process of clinical educators in the required clinical practice settings? 6.2.6.2 How do the school ensure that clinical educators understand their roles and responsibilities regarding student learning in practice settings? 6.2.6.3 How do the school maintain engagement with clinical educators?

Key Questions	Criteria for Compliance
6.2.7 How does the school ensure consistent delivery of clinical guidelines to clinical settings?	6.2.7.1 How does the school ensure that all clinical educators understand the clinical learning guidelines?
	6.2.7.2 How does the school regulate the delivery of clinical learning guides in clinical settings to achieve consistency and competence?
	6.2.7.3 How do the schools ensure effective delivery of clinical learning guides in clinical settings?

6.3 Information Resources: Comprehensive and up-to-date learning resources and technology that can be accessed by academic staff, administration staff, and students to support the school's mission and curriculum.

Key Questions	Criteria for Compliance
6.3.1 How do academic staff, students, and administration staff obtain technology and information resources in all locations?	6.3.1.1 How do the schools identify technological needs and sources of information for academic staff, students, and administration staff?
	6.3.1.2 How does the school ensure that technology and information resources are up-to-date and well-maintained?
6.3.2 How can academic staff and students access library resources (i.e., on-site, online) in all locations?	6.3.2.1 How does the school ensure that library resources are up to date, maintained, and can be accessed by academic staff and students at all locations?
	6.3.2.2 How do the school ensure that information resources and library services support the needs of academic staff and students?
6.3.3 How does the information technology systems and technical support meet the operational and educational requirements of nursing?	6.3.3.1 How are the information technology systems and technical support meet operational requirements and nursing education programs?
6.3.4 How are program policies, procedures, and information clearly communicated to academic staff, students, and administration staff?	6.3.4.1 How do the school ensure that policies, procedures, and program information are clearly communicated to academic staff, students, and administration staff?

6.4 Financial Resources: Financial resources are sustainable, sufficient to ensure the achievement of the end-of-program student learning outcomes and program outcomes, and commensurate with the resources of the governing organization.

Key Questions	Criteria for Compliance
6.4.1 How to support funding sources for schools (e.g., tuition fees, fees, and grants)?	6.4.1.1 How are the school having sufficient and sustainable financial resources to support the program at all locations and for all delivery methods?
6.4.2 How has the source and/or amount of funding changed over time	6.4.2.1 How do sources and/or amounts of school funding change from time to time?

Key Questions	Criteria for Compliance
6.4.3 How do organizations and/or schools ensure adequate funding for the sustainability of education programs?	6.4.3.1 How are efforts by regulatory organizations and/or schools to ensure adequate funding for the sustainability of educational programs?
6.4.4 How the school allocate budget for nursing programs and unit management?	6.4.4.1 How sufficient are the total budget for nursing programs and unit management?

Supporting documents may include, but not limited, to the following:

- List of physical infrastructure
- List of other learning supporting systems. Learning Management System, Internet speed
- List of academic hospital network and teaching clinics
- List of facilities in the academic hospitals and Teaching Clinics (discussion rooms, room for night shift, library, etc.)
- List of mannequins available for clinical skill training of the students
- List of standardized patients, report of the training of the standardized patients
- List of training and its reports of the clinical teachers and clinical educator
- List of databases of available journals
- Forms for evaluation and feedback from students and academic staff and administration for available information resources
- Facilities to access information resources
- Data on the results of satisfaction surveys for the services provided by the management to all stakeholders (students, faculty, staff, associates, and employer of the alumni).
- Data on the results of satisfaction surveys for adequateness, quality and access to physical facilities and equipment and information resources for education and clinical training.

Criteria 7. Quality Assurance

7.1 The Quality Assurance System: The school has implemented a quality assurance system by Continuous comprehensive assessment evaluation of the education program also address risks to the program, its outcomes and students, and has a primary focus on continually improving the quality of the teaching and learning experience for students and the competence of graduates.

Key Questions	Criteria for Compliance
7.1.1 How are the objectives and methods of quality assurance and subsequent action in schools defined and explained?	7.1.1.1 How has the internal quality assurance system been established, implemented, maintained, and continuously improved?
	7.1.1.2 What feedback is gained from the quality cycle incorporated into the program of study to improve the learning experience of theory and practice for students?
	7.1.1.3 What are the processes required for the quality management system and their application throughout the organisation and how are they determined?
7.1.2 How are quality assurance measures planned and implemented?	7.1.2.1 How do completion rates demonstrate the education program's effectiveness in achieving its societal mandate?
	7.1.2.2 How does faculty ensure that the quality

Key Questions	Criteria for Compliance
7.1.3 How can the responsibility and control of program development, monitoring, review, evaluation and quality improvement be delegated to the school of nursing with oversight by the academic board or equivalent?	<p>assurance steps are planned and implemented?</p> <p>7.1.3.1 How should Top management assign responsibility and authority to ensure that the quality management system complies with the requirements of international standards?</p> <p>7.1.3.2 How does top management ensure that reporting on the performance of the quality management system and opportunities for improvement for top management have been established?</p> <p>7.1.3.3 How Top Management should ensure that the integrity of the quality management system is planned and implemented?</p>
7.1.4 How is the responsibility for implementation of the quality assurance system clearly allocated?	<p>7.1.4.1 How are Faculty in all sites and all educational units of the program engaged in the assessment and evaluation of the program and in identifying changes to improve the program?</p> <p>7.1.4.2 How are students and staff adequately identified for relevant activities undertaken as part of program requirements?</p> <p>7.1.4.3 How does the program demonstrate evidence of students' achievement of each end-of-program learning outcome (describe it)?</p> <p>7.1.4.4 How does faculty develop a plan and implement the quality assurance system for your assessments system?</p> <p>7.1.4.5 How does Faculty involve students, lectures in the planning and implementation of quality insurance system for your assessments?</p>
7.1.5 Does the evaluation plan that includes an environmental scan guides the assessment of the curriculum, program delivery, and program outcomes?	<p>7.1.5.1 How does the program demonstrate evidence of students' achievement in completing the nursing program?</p> <p>7.1.5.2 How does the program demonstrate evidence of graduates' achievement on each certification examination?</p>
7.1.6 How does the program show evidence of students' achievement from each end-of-program student learning outcome/professional competence for a particular role?	<p>7.1.6.1 How does the regular evaluation of academic and clinical supervisor effectiveness using feedback from students and other sources; systems to monitor and, where necessary, improve staff performance?</p> <p>7.1.6.2 How would you monitor the evaluation system of students' and graduates' ability to provide safe, ethical nursing care and to meet entry-to-practice competencies and standards of practice?</p>
7.1.7 How is feedback obtained from the quality cycle incorporated into the study program to enhance the theoretical and practical learning	7.1.7.1 How do you explain, professional and academic development of staff to improve knowledge and competence in teaching effectiveness and assessment.?

Key Questions	Criteria for Compliance
experience for students by using data to make program improvements?	
7.1.8 What is the current accreditation of nursing study programs by official state agencies, expiration dates, recommendations, conditions, and school-related progress reports?	7.1.8.1 How was the accreditation of nursing study programs currently carried out by official state institution? 7.1.8.2 How do the expiration dates, recommendations, conditions, and school-related progress reports? 7.1.8.3 How to be registered with an official institution for awarding a bachelor's degree?

Supporting documents may include, but not limited, to the following:

- Organization chart of the internal quality assurance system
- Documents of quality assurance of the nursing school and quality standard
- Reports on the internal quality audit
- Resources allocated to quality assurance.
- Minutes of meeting and report of the involvement of the external stakeholders in the quality management system.
- Follow up documents on the quality assurance feedback for continuous quality improvement.

Criteria 8. Governance and Administration

8.1 Governance: The school has a defined governance structure in relation to teaching, learning, research, and resource allocation, which is transparent and accessible to all stakeholders, aligns with the school's mission and functions, and ensures stability of the school

Key Questions	Criteria for Compliance
8.1.1 How are decisions made about the functioning of the institution?	8.1.1.1 How do the school bodies make decisions on the functioning of the school? 8.1.1.2 How governance structures are responsible for managing teaching-learning and research activities?
8.1.2 How management organization and nursing education units ensure representative of nurse education administrator and academic staff in governance activities; How are opportunities obtained for student representation in governance activities?	8.1.2.1 What are the roles of the nurse education administrator and academic staff in the governance of the nursing education unit and the governing organization are described? 8.1.2.2 How do the interested communities could provide input into decision-making processes?

- 8.2 Student and academic staff representation: The school has policies and procedures for involving or consulting students and academic staff in key aspects of the school’s management and educational activities and processes.

Key Questions	Criteria for Compliance
8.2.1 How are academic staff and students provided with opportunities to participate in governance activities for regulatory organization and nursing programs?	8.2.1.1 How do the governing organizations and nursing education units provide opportunities for academic staff and students as representative in governance activities?
8.2.2 What, if any, social or cultural limitations are there on student involvement in school governance?	8.2.2.1 What are the limitations regarding socio-cultural aspects of student involvement in school governance?

- 8.3 Administration: The school has appropriate and sufficient administrative support to achieve its goals in teaching, learning, and research.

Key Questions	Criteria for Compliance
8.3.1 How does the administrative structure support the functioning of the institution?	8.3.1.1 How does the school design the roles of the administrative structure? 8.3.1.2 How do the reporting structure for administration in relation to teaching, learning, research, and community services?
8.3.2 How does the nursing education administrator have authority and responsibility for program development and administration and have sufficient time and resources to fulfil the role responsibilities?	8.3.2.1 How does the nurse education administrator have authority and responsibility for the development and administration of the program? 8.3.2.2 What is the workload distribution/ assignments of the nurse education administrator like that/those of other individuals in similar positions within the governing organization? 8.3.2.3 How does the nurse education administrator have authority to prepare and administer the budget? 8.3.2.4 How was the budgetary authority and process for the nurse education administrator like that of other individuals in similar positions within the governing organization?
8.3.3 How can the nursing education administrator be qualified by experiences, meet requirements of countries, and is oriented and mentored for the role?	8.3.3.1 How are the experiential qualifications of the nurse administrator relevant to the job descriptions and the capacity of nurse education administrator to hold the role to improve the Nursing education unit? 8.3.3.2 How does the nurse education administrator meet the identified qualifications?

Key Questions	Criteria for Compliance
	8.3.3.3 How do the nurse education administrator be oriented to the role? 8.3.3.4 How does the nurse education administrator have able to mentor in the role?
8.3.4 How do nurse education administrator and/or academic staff assist program administration with academic qualifications and experience?	8.3.4.1 What is the qualification of nursing program coordinator? How do the academic and experiential qualifications of these individuals relevant to the position? 8.3.4.2 How do the program use program coordinators as define? 8.3.4.3 How do the required academic and experiential qualifications of these individuals in line with the governing organization guidelines? 8.3.4.4 How to measure the percentage of administrative (i.e., non-teaching) time/workload for these individuals assigned is acceptable?
8.3.5 How can existing partnerships promote excellence in nursing education, enhance the profession, and benefit society?	8.3.5.1 How do the nursing education unit have active partnerships with relevant stakeholders? 8.3.5.2 How do partnerships promote and enhance excellence in nursing education and profession?

Supporting documents may include, but not limited, to the following:

- Organization chart of the management and administrative of the school
- Standard operating procedure for budget allocation
- Report on the school performance review
- Document on risk identification and mitigation
- Reports on students and academic staff in decision making and functioning. Minutes of meeting of the discussion
- Standard operating procedure for decision making process.
- Standard operating procedure for reporting of teaching, learning and research.

Chapter 2. Accreditation Procedures

Accreditation procedures will be conducted within eight stages starting from eligibility and registration up to certificate issuance as depicted in figure 1.

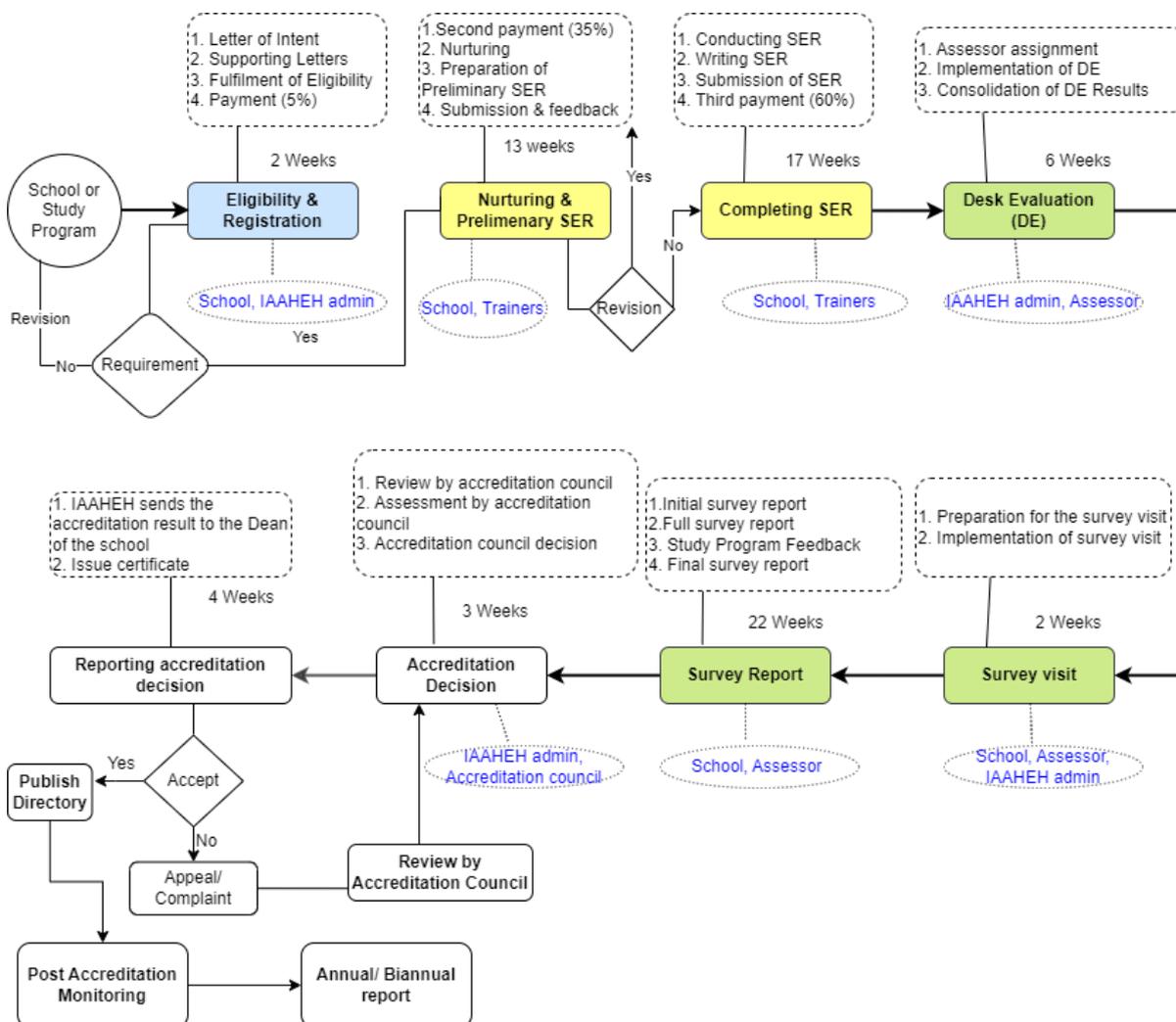


Figure 1. Accreditation Procedures Flowchart

Stage 2.1. Eligibility and Registration

Any new nursing education program seeking IAAHEH accreditation registration must follow a series of steps outlined in the IAAHEH Handbook for nursing schools. Clearly, IAAHEH expects some elements of institutional organization, operation, and resources to be in place before IAAHEH do consider the programs for accreditation registration. These eligibility criteria are described below.

Nursing schools / Nursing colleges are encouraged to consult with IAAHEH secretariat to ensure that they meet the eligibility criteria prior to proceed to the second stage, i.e., registration.

2.1.1 Governance and Organization Structure

A nursing school should have fulfilled at least the following with regard to governance structure and institutional setting of the nursing education programs:

- For nursing schools operating as part of a university, formal delineation of the relationship between the nursing school and the parent university is provided.
- For nursing schools operating as a stand-alone education institution, a decree from the

relevant authorities of a country should be provided. This decree should mention that the nursing school or nursing college is granted a degree – granting power of nursing degree for their nursing graduates.

- c. Definition of the governance structure of the nursing school, including the composition and terms of membership of any governing board, should be provided.
- d. Appointment letter for the governance structure (such as board, deaneries, any relevant committees/units/departments as required for the operation of nursing school/colleges.
- e. Appointment letter for the senior leadership within the dean's staff, particularly in the areas of academic affairs, student affairs, hospital relationships, and administration & finance.
- f. Appointment letter for administrative leadership (e.g., department chairs or their equivalent) for academic units that will have major responsibilities for nursing student education, especially in those disciplines to be taught during the two years of the curriculum.
- g. Appointment letter of the major standing committees of the nursing school, particularly those dealing with the curriculum, student advancement, admissions, and faculty promotion & tenure.

2.1.2 Educational Program

The educational program is essential for IAAHEH accreditation process and standards. Prior to admitting its first class of students, a school is expected to have accomplished at least the following for its educational program:

- a. Graduate profiles and competencies.
- b. Creation of a working plan for the curriculum as a whole, consistent with the learning outcomes.
- c. Detailed layout of the first year of study, including required courses and content, and identification of the resources needed for the delivery of required courses.
- d. Specification of the types of teaching and student evaluation methods best suited for the achievement of educational objectives.
- e. Design of a system for curriculum management.

Learning objectives should include general objectives for the educational program as a whole and specific learning outcome at the level of required courses and clerkships, and so need to be specified at the earliest stages of program planning. The structure of curriculum should be integrated horizontally and vertically to enhance early clinical exposure.

2.1.3 Students

A school has to fulfill the following requirement before requesting consideration for accreditation registration:

- a. Clearly defined admissions policies and selection criteria.
- b. Sufficient student services at least in the areas of academic counselling, financial aid, health services, and personal counselling.
- c. Written standards and procedures for the evaluation, advancement, and graduation of students and for disciplinary action, including appeal mechanisms to assure due process.

2.1.4 Staff

A school should be able to provide the following requirements regarding faculty when a school applies for accreditation registration:

- a. Specific written policies and procedures for faculty appointment, promotion, and tenure.
- b. Availability and sufficient number of faculty in nursing and clinical sciences. Sufficient number of other staff as needed for the implementation of institutional plans regarding nursing student selection, and curriculum development and management.

2.1.5 Educational Resources

A school should be able to provide the following requirements regarding budgets, financial resources, and physical facilities when applying for accreditation registration:

- a. Supporting financial resources for the first five years of educational programs.
- b. Physical facilities for face-to-face education program which include classroom space, discussion room, student lounge, and supporting educational infrastructure for the whole program.
- c. Facilities for distributed and distance learning include IT infrastructure, learning management system, and electronic learning resources.
- d. Availability of other resources including library, information technology, student, and staff security services.
- e. Availability of academic hospitals and other health care facilities as clinical teaching sites, demonstrated by ownership or having access (MOU).

Criteria	Criteria for Eligibility
1. Governance and Organization Structure	
For nursing schools operating as part of a university, formal delineation of the relationship between the nursing school and the parent university is provided.	<ol style="list-style-type: none"> 1. Nursing school is attached to/part of university. 2. Documentation of the organization structure of the university and the nursing school. 3. Address of main campus office 4. Website
For nursing schools operating as a stand-alone education institution, a decree from the relevant authorities of a country should be provided. This decree should mention that the nursing school or nursing college is granted a degree – granting power of nursing degree for their nursing graduates.	<ol style="list-style-type: none"> 1. Formal or legal documentation of the organization structure of the nursing school. 2. Legal documentation of nursing degree granting power. 3. Address of main campus office 4. Website
Definition of the governance structure of the nursing school, including the composition and terms of membership of any governing board, should be provided.	<ol style="list-style-type: none"> 1. Formal or legal documentation of the organization structure of the nursing school. 2. Composition, term of membership, and function of the governing board.
Appointment letter for the governance structure (such as board, deaneries, any relevant committees/units/departments as required for the operation of nursing school/colleges.	<ol style="list-style-type: none"> 1. Availability of formal documentation and organization structure of nursing school. 2. Function of governing board, deaneries, and another relevant units/committee/department
Appointment letter for the senior leadership within the dean’s staff, particularly in the areas of academic affairs, student affairs, hospital relationships, and administration & finance.	<ol style="list-style-type: none"> 1. Availability of appointment letter for those positions (dean’s staff, particularly in the areas of academic affairs, student affairs, hospital relationships, and administration & finance)
Appointment letter for administrative leadership (e.g., department chairs or their equivalent) for academic units that will have major responsibilities for nursing student education, especially in those disciplines to be taught during the two years of the curriculum.	<ol style="list-style-type: none"> 1. Availability of appointment letter for those positions (department chairs or their equivalent)
Appointment letter of the major standing committees of the nursing school, particularly those dealing with the	<ol style="list-style-type: none"> 1. Availability of appointment letter for those positions (the curriculum committee, student advancement and

Criteria	Criteria for Eligibility
curriculum, student advancement, admissions, and faculty promotion & tenure.	admissions committee, and faculty promotion & tenure committee)
2. Educational Program	
Graduate profiles and competencies.	1. Availability of curriculum documents
Creation of a working plan for the curriculum as a whole, consistent with the learning outcomes.	1. Availability of curriculum plan
Detailed layout of the of the whole program, including required courses and content, and identification of the resources needed for the delivery of required courses.	1. Availability of instructional design book
Specification of the types of teaching and student evaluation methods best suited for the achievement of educational objectives.	1. Availability of curriculum document
Design of a system for curriculum management	1. Availability of instructional design book
3. Students	
Clearly defined admissions policies and selection criteria	1. Availability of policy of student's selection and admission
Sufficient student services at least in the areas of academic counselling, financial aid, health services, and personal counselling.	1. Availability of student support service unit
Written standards and procedures for the evaluation, advancement, and graduation of students and for disciplinary action, including appeal mechanisms to assure due process.	1. Availability of standard operational procedures on evaluation, advancement, and graduation of students and for disciplinary action, including appeal mechanisms to assure due process
4. Staff	
Specific written policies and procedures for faculty appointment, promotion, and tenure.	1. Availability of policies and procedures for faculty appointment, promotion, and tenure
Sufficient number of faculty in nursing and clinical sciences. Sufficient number of other staff as needed for the implementation of institutional plans regarding nursing student selection, and curriculum development and management.	1. Availability of sufficient number of faculty in nursing and clinical sciences
5. Educational Resources	
Supporting financial resources for the first five years of educational programs.	1. Availability of bank guarantee 2. Budget planning
Physical facilities for face-to-face education program which include classroom space, discussion room, student lounge, and supporting educational infrastructure for the whole program.	1. Availability of teaching and learning and clinical practice learning facilities 2. Availability of student support facilities
Facilities for distributed and distance learning which include IT infrastructure, learning management system, and electronic learning resources.	1. Availability of distributed and distance learning facilities, IT infrastructure, learning management system, and electronic learning resources 2. Availability of sufficient faculty/staff to support distributed and distance learning
Other resources include library, information technology, student and staff security services.	1. Availability of library and information technology

Criteria	Criteria for Eligibility
	2. Availability of student and staff security services
Academic hospital and other health care facilities as clinical teaching sites, demonstrated by ownership or having access (MOU).	1. Availability of academic hospital and other health care facilities as clinical teaching sites 2. Availability of ownership or having access (active MOUs)

2.1.6 Accreditation Registration

Accreditation registration is done after fulfilment of eligibility criteria by the nursing school/colleges (two weeks)

The school needs to submit a request for Accreditation, with the following requirements:

- Related documents to section 2.1.1;
- The accreditation team of the school apply the accreditation online through the website: <https://accreditation.iaaheh.org>.
- Then, the school representative creates an account by entering the name of responsible person of accreditation team, develops a username, an email address of the school and a password.
- Further, please ensure the accreditation team agrees to the privacy policy & terms of conditions.
- Finally, click the “register” and a verified email will be sent to the school email address (registered email).
- Accreditation process will be initiated after signing the contract (Appendix 1)

After the verification process is completed, please open or re-visit the website (<https://accreditation.iaaheh.org>) and enter the email address or username and its password then click *sign in*. Then, complete the required data and documents into the system. The potential documents need to be ready in PDF, such as:

- Letter of Intent,
- Supporting letters from relevant local authorities or government,
- Expression of interest, includes a brief description of the study program,
- The decree of school establishment from relevant authorities,
- A statement letter,
- A signed agreement (appendix 1)
- A bank transferred proof of payment (5%)

All documents are uploaded through the system, then wait for the checking process from the admin. The information of acceptance or refusal will be notified on the SIMAk-Int system and by email.

The process of registration is demonstrated as follows:

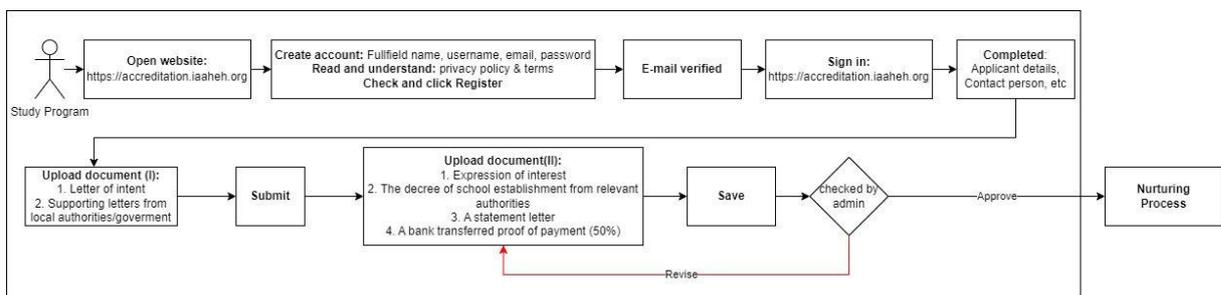


Figure 2 Registration Flowchart

A letter requesting IAAHEH international accreditation is submitted with the following attachments:

- a. The Legal Document on the establishment of the school
- b. A statement letter, according to the attached format (Appendix 2)
- c. A copy of National Accreditation Certificate
- d. Appointment from the head of institution to the accreditation committee of the study program
- e. Certificate of Attendance of international accreditation training from IAAHEH
- f. Supporting documents regarding eligibility as described above.

2.1.7 Mechanism of Accreditation Payment

Study Program Accreditation Fees

The fees that must be paid to the IAAHEH for the accreditation of one study program, which cover:

- a. Nurturing
- b. Desk evaluation
- c. Survey visit
- d. Daily expenses for the assessors
- e. Review of the monitoring report

The Cost will not cover:

- a. Appeal process.
- b. Cancellation of survey visit schedule by the school.
- c. Local transports
- d. Round trip tickets (Business class is applied for trips more than 7 (seven) hours)
- e. Accommodation
- f. Travel insurance
- g. Travel document (visa, etc)

Stage 2.2 Nurturing and Preliminary Self-Evaluation Report

2.2.1 Nurturing

The school needs to understand the IAAHEH Program Accreditation Handbook for Nursing Schools before submitting the preliminary self-evaluation report. For this purpose, IAAHEH provides training for the members. IAAHEH will assign two trainers. The content of the training will cover how to understand the IAAHEH Program Accreditation Handbook for Nursing Schools, to prepare the SER and other required documents (see appendix 3). The school needs to pay second term of the accreditation fee prior to the training (35% of the total fee).

2.2.2 Preparation of Preliminary Self-Evaluation Report

The school will prepare a preliminary self-evaluation report according to the provided guidance which needs to be submitted at maximum **eight weeks** after the registration is accepted.

2.2.3 Submission and Feedback of the Preliminary Self-Evaluation Report

The preliminary SER should be sent online to the IAAHEH Secretariat through SIMAk International. The assessors will review the preliminary SER and provide online feedback within **two weeks**. The school is then given **four weeks** to revise the SER based on the feedback received. If the assessors think that the Preliminary SER is still insufficient the

procedure could not proceed to next step. The final revision of the preliminary SER is then submitted online to the IAAHEH Secretariat

Stage 2.3 Completing Self-Evaluation Report

2.3.1 Conducting Self-Evaluation

Upon receiving approval of the preliminary SER, the school conducts a full self-evaluation in accordance with the guidelines for self-evaluation. The school is given a duration of **ten weeks** to complete the self-evaluation.

2.3.2 Writing the Self-Evaluation Report

After conducting the self-evaluation procedures, the school writes a SER in line with the directions provided on Chapter 3. During the writing of the SER, the IAAHEH assessors may provide online consultation as needed. The school is given the duration of **six weeks** to complete the report.

2.3.3 Submission of the Self-Evaluation Report to IAAHEH

The school submits the SER online to the IAAHEH Secretariat along with its supporting documents after obtaining an approval from the assessors in **one week**. The school uploads the SER on the SIMAK-Int (Accreditation management information system) International website: <https://accreditation.iaaheh.org>

Requirements for the submission of the Self-Evaluation Report are:

- a. SER must be submitted and made available in softcopy to the IAAHEH, maximum seventeen weeks after obtaining the preliminary SER approval.
- b. The submitted SER will be treated as the “final and official” document and no further changes to the documents are allowed.
- c. The school needs to pay the remaining sum of the accreditation fee.

Stage 2.4 Desk Evaluation (DE)

IAAHEH will assign an Assessor Team of Three (3) persons, at least 1 from overseas in **two weeks**. The team consists of a chair, a secretary, and a member. The team comprises of nursing education and nursing practice. Each assessor conducts a desk evaluation independently for **two weeks** (online). The Assessor Team then hold an online meeting to consolidate the results of the desk evaluation within **two weeks**.

Stage 2.5 Survey Visit

The survey visit includes two steps which are preparation of visit and survey visit. Preparation of visit is done for **one weeks (excluding visa application if required)**, starting from IAAHEH sending notification letters to the school and the name of the assessors, as well as the date of the site visit. The survey visit will last for **four working days excluding round-trip travel to the school**. For the preparation of the survey visit, the school may refer to the guidance in Chapter 4.

The survey visit should focus on self-evaluation and management of the study program. Qualitative and quantitative data and information should be provided to prove the effectiveness of the internal quality assurance system.

The institution should issue an invitation letter for the visa application of the international assessor. IAAHEH sends notification letters to the institutions and assessors regarding the date of the survey visit in the schedule agenda. The survey visits last for 4 days excluding the round-trip travel to the school (typically takes 1-2 days).

During the visit, assessors develop a list of findings related to specific elements. Thereafter, the secretary of the team prepares a narrative report for the Dean based on the findings of all the team members. The early findings are compiled in the form of an initial report subject to additional detail during the writing of the final survey visit report. This report is confidential and should only be accessed by the Dean.

Preparation of Survey Visit Reports

- **Assessor Team Online Meeting**

The Assessor Team meets online to prepare a draft survey report in **one week**. Each assessor prepares a report according to their assigned criteria which will be compiled by the secretary of the team and to be sent to the school through <https://accreditation.iaaheh.org> for input and feedback in **four weeks** after the assessor meeting.

The school submitted input and feedback for the draft survey visit report through <https://accreditation.iaaheh.org> to IAAHEH within **two weeks** after receiving the draft survey visit report.

Comments and additional information from the study program will be forwarded to the assessors to be discussed in the second round of the assessor meeting. Adjustments will be made to the draft of the final report if the additional information is considered substantial and significant enough to be included. The Assessor Team of IAAHEH will revise the draft survey visit report based on input and feedback from the school within a maximum of **four weeks** after receiving the report. The Assessor Team will meet online to consolidate the final survey visit report. Assessors should decide whether each sub-criteria and criteria is full compliance, partial compliance, or noncompliance. The definition is provided in Appendix 4.

The Secretary uploads the final survey visit report to the <https://accreditation.iaaheh.org>. The final survey visits report and the list of findings would then be submitted to the accreditation council of IAAHEH for the decision of the study program accreditation status.

- **Submitting the Draft Survey Visit Report to the School**

IAAHEH sends a draft of the survey visit report to the school for input and feedback.

- **Preparation of Final Survey Visit Report**

The Assessors revise the report based on input from the institution within a maximum of two weeks. The assessors then upload the survey visit report to the SIMAK-Int of IAAHEH.

- **Consolidated Summary of Compliance with Standard**

Assessors complete the following table based on the conclusion from the Self-Evaluation Report and the Survey Visit Report.

Stage 2.6 Decision of Accreditation Results (Online)

2.6.1 Review by Accreditation Council on Final Site Visit Report

Each member of the Accreditation Council reviews the final survey visit report online individually within **two weeks**. The accreditation decision will be made during a plenary meeting of five council members in **one week**. Types of accreditation decision will be discussed in Chapter 5.1.

2.6.2 Assessment of Accreditation Council on Survey Visit Results

The final report of the result is submitted to the accreditation council to determine the decision of accreditation (Appendix 5).

2.6.3 Accreditation Council Decision

The survey visit report will be reviewed by five accreditation council members. The final decision will be one of the following options:

- a. Fully Accredited (granted for 8 years), a written report is required to be submitted biannually.
- b. Accredited with monitoring (granted for 5 years), a written report is required to be submitted annually.
- c. Not Accredited (Re-accreditation is granted after improvements are made with a minimum waiting period of one year)

2.6.3.1 Evaluation and Approval of Survey Visit Report

- a. The Assessors submitted the survey visit report to the IAAHEH.
- b. The Accreditation Council performs an evaluation of all submitted documents to determine the accreditation status during the scheduled Council Meeting.
- c. The Chairman of IAAHEH publishes the accreditation certificate.
- d. IAAHEH reports the accreditation result to the institution.

2.6.3.2 Accreditation Status Decision Making Process

- a. The Assessors' Report is submitted by IAAHEH to the Accreditation Council within two weeks before the Council Meeting.
- b. The status is determined by the Accreditation Council during the scheduled meeting.
- c. The Council Meeting is attended by all members.
- d. Each member of the Accreditation Council conducts a review.
- e. Each member of the Accreditation Council should provide their comments and insight into the presented case by each criterion taken into consideration.
- f. The Accreditation Council may invite the assessors if there are any significant changes relating to the accreditation results.
- g. The accreditation council declares the decision in a consensus.

2.6.3.3 Categories of the Accreditation Status by the Accreditation Council

There are three possible results of the accreditation process:

a. Fully accredited (8 years)

The school will be considered fully accredited for 8 years if it has met all the elements of eight criteria as written in Chapter 1.

b. Accredited with monitoring (5 years)

The school will be considered accredited with monitoring for 5 years if most of the elements of criteria curriculum, assessment, academic staff, resources, and governance have been met.

If within 3 years of monitoring, the school has resolved all the substantial issues and concerns related to the majority element of criteria vision and mission, student, and quality assurance, the school will be granted full accredited status for the remaining of 8 years.

If within 3 years of monitoring, the school is unable to resolve substantial issues related to the majority element of criteria vision and mission, student, and quality assurance, a monitoring visit will be conducted after 3 years, and the school ought to be responsible for the expenditure of the monitoring visit.

c. Not accredited

IAAHEH determines that there are substantial issues related to the criteria curriculum, assessment, academic staff, resources, and governance that cannot be resolved within a relatively limited period or that a program whose accreditation has failed to remedy the problems that have been identified during monitoring. The school may submit a progress report after one year. Based on this report IAAHEH will recommend that the school can re-submit the application in the following year or within 2 years the school may directly re-submit the application for accreditation.

2.6.4 Certificate of Accreditation and Internationally Published Directory

IAAHEH sends the accreditation result to the Dean of the school. The accreditation result includes accreditation certificate with the IAAHEH decision on the accreditation status, areas of strengths, recommendations for improvement in relevant criteria, areas of concern if any. Once the Certificate of accreditation is accepted by the Dean, the nursing school's profile will be included in the International Published Directory of IAAHEH Recognised Nursing Schools.

2.6.5 Post Accreditation Monitoring

All accredited study programs must submit an annual report (Appendix 6).

2.6.6 Reporting of Accreditation Decision

Within 30 calendar days of any final council decision on survey visit reports, IAAHEH sends a notification letter to the president or equivalent chief executive of the institution informing that the accreditation certificate can be downloaded in SIMAk-Int. IAAHEH will also send an accreditation report to the school, including school's performance in accreditation elements, its decision regarding the school's compliance with accreditation standards, and a description of any required follow-up.

If a school makes public disclosure of its accreditation status, the school must disclose that status accurately. Any incorrect or misleading statements made by a program about IAAHEH accreditation actions or the program's accreditation status must immediately be corrected or clarified by an official notification announcement. Failure to make timely corrections and clarifications may result in reconsideration of the school's accreditation status. The information to the public must also include contact information for the IAAHEH so that the information can be verified. Such contact information could include the URL of the IAAHEH website or the names, email or surface mail addresses, and telephone numbers of the IAAHEH.

Stage 2.7 Submission and Process of Appeal

School may appeal the accreditation decision within one month after receiving the accreditation result. The school must fill in the form requesting for an appeal in the <https://accreditation.iaaheh.org> as detailed in (Appendix 7).

- a) Institutions may appeal the accreditation decision within 1 month after receiving the initial decision online. The institution must fill in the form requesting for appeal as detailed in the guidelines, attached with supporting evidence or relevant documents. The form and supporting documents are submitted to the IAAHEH.
- b) IAAHEH will send the appeal request form and document to the assessor team for re-evaluation within 2 weeks of receiving the appeal request.
- c) The Accreditation Council will hold a meeting and decide upon the results of the re-evaluation conducted by the assessor team, for a maximum of 1 week. The decision of the Accreditation Council will be sent to the Chairman of IAAHEH through SIMAk-Int.

IAAHEH will adjust the final certificate of accreditation.

The procedure to appeal submission and process can be seen Appendix 7.

**Stage 2.8 Complaints, Information from Credible and Verifiable Public Sources, and
Third-Party Comments about Program Quality**

If a written complaints is submitted by student, alumni, user, or public which is related to the result of accreditation findings on program quality, IAAHEH will conduct review and related action if needed (Appendix 8).

Chapter 3. Guidance for Self-Evaluation Report

This chapter describes how to conduct self-evaluation, writing a self-evaluation report, and identifying supporting documents. The school needs to read them thoroughly to produce a readable Self-Evaluation report and a well-prepared survey visit.

3.1 How to conduct Self-Evaluation Activities

The purpose of an external quality evaluation is to determine the status of the nursing school in complying with the IAAHEH standard on quality of education of a nursing school. The process of evaluation includes studying a written self-evaluation report of the school.

To conduct an objective and accurate self-evaluation, a series of activities need to be carried out by the school and coordinated by the accreditation team. The school will obtain data and information that will be used as tools to evaluate themselves. All findings will be written as a self-evaluation report.

A self-evaluation report needs to represent the real condition of the school, specifically in the education process and to what extent the school may maintain compliance with the IAHEH standards.

The following steps are carried out by the team, as follows:

- To identify the people whom, they need to communicate with in exploring the information.
- To collect all relevant documents such as vision and mission, strategic plan, management system, curriculum implementation, data on students (including recent tables), faculty members and their academic performance and the future expectation related to the vision achievement.
- To study the vision and mission and the efforts of achieving the vision and mission, the strengths, and weaknesses of the school in managing the education process which could be compared with the strategic plans of the school. A series of interventions to manage the issues is identified as well.
- To schedule several meetings with internal and external stakeholders to gain accurate information by exploring their perception of how far they perceive on the quality of education offered by the school.
- To identify and analyse the strengths, weaknesses, opportunity, and threats and how the team uses these data in developing a plan toward a better perceived quality of education. A process of planning/determining, implementation, evaluation, controlling and improvement of the education program needs to be reflected in the process of self-evaluation activities and be presented as a Self-Evaluation Report.

3.2 Guidance of Writing a Self-Evaluation Report (Preliminary and Final)

Following the activities of self-evaluation, a written report needs to be designed by the accreditation team of the school. There are two steps of writing a Self-Evaluation Report (SER), namely: Writing a preliminary self-evaluation report and a final Self-Evaluation Report. The preliminary SER is a FIRST DRAFT of SER which is like the final SER. The report is liable to change based on the feedback of the trainers. The structure and content are the same as the final SER (*refer to information below as follows*).

3.2.1 Introduction

Self-evaluation is the process of an organisation collecting comprehensive data about its own activities and achievements without any external assistance or pressure. Self-evaluation is undertaken within the given time-limits and for a specific purpose. Self-evaluation in a higher

education school is a thoughtful analysis of all components of the study program, compared against agreed and accepted standards. The analysis should draw on the expertise of the school and its local environment. It represents the opportunity to appreciate the strengths of the school and to identify areas for improvement. This needs to be a formal part of quality assurance that provides the opportunity to record and document changes and improvements in a school.

The purpose of self-evaluation is to elicit the school's description and analysis of itself, and its program in relation to the predetermined standards and criteria. Besides being the basis for the accreditation process, the self-evaluation should be recognised as an important planning instrument to enable the school to achieve insight into its strengths and weaknesses and to identify areas for quality improvement of its program.

An effective self-evaluation is time-consuming as it requires effort and time. However, the gains from a good self-evaluation are invaluable. It gives information and facts about the quality assurance system and provides a platform for stakeholders to discuss issues on the quality of education.

There are very many reasons for undertaking a self-evaluation as follows (Banda, et al., 2016):

- a. For improvement:
 - Identifies and specifies problems.
 - Identifies and specifies possible causes and means to change.
 - Identifies avenues for change and improvement.
 - Providing information that may not normally be evident (such as localised innovative practices in teaching and learning)
- b. For accountability:
 - If there are external standards set by accreditation bodies, you may want to know how well you are achieving them.
 - Or a self-evaluation might be part of the entire review process and required by the external body. In this case, though, you should aim to understand, evaluate, and improve, not simply to describe and defend.
 - To find solutions to a known problem:
 - Where problems have been highlighted or indicated, a self-evaluation can address these and help you to understand the context – for example, students might not be achieving their course objectives as well as expected, or teachers might have raised concerns about their programs.
 - Verifying those processes are in place, and whether these are operating effectively.
 - Providing evidence of quality processes in place
 - Enabling self-identification of improvement gaps and development of associated strategies to address these prior to external audit.
- c. As part of the school's managerial process:
 - Self-evaluation allows you to look at your educational program and services.
 - You should pay particular attention to the student's experience, particularly to their learning and performance. You will be able to assess how well you are meeting your educational goals and any external standards which apply to your school.
 - Self-evaluation allows evidence-based educational planning and management.
 - You will experience the greatest benefit if the self-evaluation process becomes part of the school's regular planning cycle.
 - Determining whether existing policies and procedures are effective in meeting schoolable goals and identifying any gaps.
 - Enhancing understanding (across staff, student and/or other stakeholders) of organisational processes and outcomes
 - Disclosing weaknesses and forcing confrontation

- Promoting honest communication
- Encouraging benchmarking, internally and/or externally
- Identifying activities that are misaligned with organisational goals/objectives.
- Promoting an evidence-based culture

Two principles that relate to the assessment process are:

- Independence as the basis for the impartiality and objectivity of the assessment conclusions.
- Evidence as the rational basis for reaching reliable and reproducible assessment conclusions in a systematic assessment process. Evidence is based on records and statements of fact or information which are relevant to the assessment criteria and are verifiable.

Adherence to these fundamental principles is a prerequisite for providing a reliable and relevant assessment process and outcome. The following considerations should be made before carrying out a self-assessment:

- Management must fully support the self-assessment and provide access to relevant information that is needed for an effective quality assurance system. The self-assessment serves to acquire structural insight into the operation and performance of the school.
- Gaining management support to carry out a self- assessment is not enough. The whole organisation must prepare itself for the self-assessment. Assessing quality is more than evaluating the performance of a program; it is also about developing and shaping the school. Staff members should be made responsible for the quality and all staff should be involved in the self-assessment.
- Writing a critical self-evaluation of the quality assurance system demands good organisation and coordination. Primarily, someone must lead and coordinate the self-assessment process. The chosen leader should have good contacts within the school including key management staff, faculty, and support staff; have access to obtain the required information at all levels; and have the authority to make appointments with stakeholders.
- It is desirable to install a working group in charge of the self-assessment. It is important that the group is structured in such a way that the involvement of all sections is assured. The working group should oversee the self-assessment, gathering and analysing data and drawing conclusions.
- As it is assumed that the self-assessment is supported by the school, it is important that all staff members should be acquainted with the contents of the SAR. The working group might organise a workshop or seminar to discuss or communicate the SAR.

3.2.2 Conducting Self-Evaluation

The period to write a draft is four weeks. The accreditation team of the school needs to revise the draft of SER according to the input and feedback from the trainers.

Figure 2 illustrates the approach for preparing a self-assessment which encompasses the Plan-Do-Check-Act (PDCA) cycle of improvement.

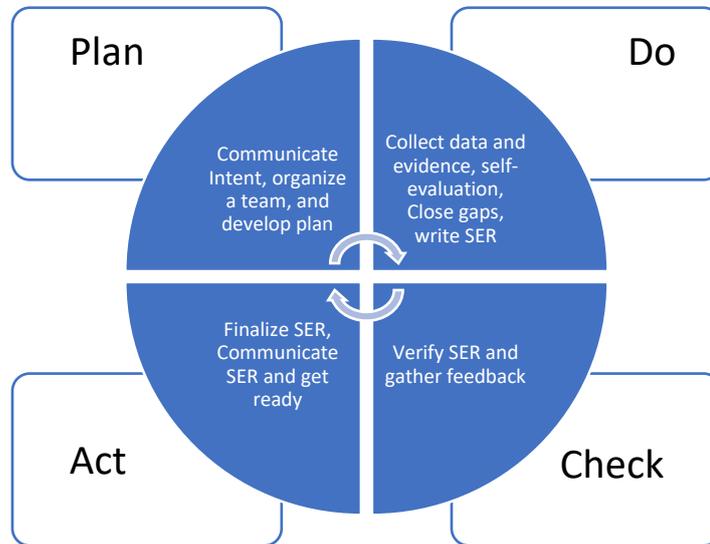


Figure 3 Plan-Do-Check-Act (PDCA) cycle of improvement

Details of each step are explained in the following paragraphs:

a. Plan

The “Plan” phase starts with the communication of intent for quality assessment. Identifying persons who will be involved in the SER team and resource person to obtain information or data. Appoint a group responsible for writing the SER. The group should consist of key people representing various departments and led by someone appointed by the faculty or university. This group should have financial, and staff support from the school management. The group could then be divided into subgroups in which each subgroup is assigned to address one or several standards. As part of the change management process, early engagement with stakeholders is crucial to get their buy-in and commitment before the start of the project. A clear timetable should be set up to develop the SER. Each member in the group should be made responsible for collecting and analysing data and information, and writing the SER. Each member must have a good understanding of the accreditation criteria before proceeding to the next phase. Figure 3 is an example of a timetable that could be developed.

Activity/Month		1	2	3	4	5	6	7	8	9	10	11	12	Deadli ne	Assi gned to	Statu s
P L A N	Communicate Intent															
	Organizing Team															
	Development Plan															
	Understanding Criteria and Process															
D O	Self-assessment															
	Collect Data & Evidence															
	Close Gaps															

	Write SER																		
	Review SER																		
C H E C K	Verify SER																		
	Gather Feedback																		
A C T	Improve QA																		
	Finalise SER																		
	Communicate SER																		
	Get Ready																		
Change Management																			

In summary, the following are steps that need to be taken during the planning stage, namely (1) to appoint a group/committee with representation of relevant stakeholders, (2) to ensure sufficient financial support, (3) to ensure staffing support, (4) to clarify the task, including the standards to be addressed, (5) to plan timetable (Banda, 2016).

IAAHEH provides training and assistance in conducting self-evaluation reports during the application phase.

b. Do

The “Do” phase involves identifying the gaps in meeting the accreditation criteria. Data collection is a critical step in this phase as it helps to quantify the existing quality assurance practices as well as to identify what the school needs to do to meet the accreditation criteria. Solutions to close the gaps should be implemented before proceeding to write and review the SER. In the process of conducting its self-study, a nursing school brings together representatives of the administration, faculty, student body, and other constituencies to:

1. collect and review data about the nursing school and its educational program,
2. identify evidence that supports the achievement of accreditation standards.
3. identify gaps between the existing conditions and the accreditation standards.
4. define strategies to ensure that the gaps are closed, and any problems are addressed effectively.
5. write the draft according to the determined structure.
6. complete the draft with an executive summary and glossary (if required)
7. send the draft to the trainers to whom have trained the school staff in writing the preliminary SER.

As data collection is an important step, it is crucial that data collection is done according to sound methodology. Wherever possible, it is suggested to use the existing data. The same set of data could be used for more than one standard. In case new data is required, data collection methods should be designed that can demonstrate achievement of the accreditation standards.

There might be some barriers during the data collection, such as lack of access to the required documentation, low response rates, scattered information, missing information, or limited access to data. These barriers need to be overcome. All data that has been collected needs to be analysed and presented in simple and understandable formats to answer each key question. Table, charts, graphs, narratives might be used.

Once the data collection is completed, the writing of the SER could be started. Each key question in the Accreditation Standards needs to be answered according to the existing conditions and supported with evidence.

c. Check

To prepare a credible and objective report, the assessment team must verify the evidence gathered. The “Check” phase involves verifying the SER as well as the quality assurance practices and giving feedback to improve them. An independent team should be appointed to assess the SER and the existing quality assurance practices against the accreditation criteria. The draft of SER will be reviewed by the team of trainers for two weeks. Recommendations to improve the SER and close the gaps in the existing quality assurance practices should be made. The accreditation team of the school prepares to conduct Self-Evaluation Activities to improve and make the report more complete to be a final SER.

d. Act

The “Act” phase involves implementing the recommendations raised in the “Check” phase. The SER is finalised before communicating it to relevant stakeholders and getting ready for the external assessment.

3.3 Structure and Format of Self-Evaluation Report

An executive summary is required to provide an overall picture of the program, follows with a glossary to clarify the specific terminologies. A brief description of the study program is written at the beginning of a Self-Evaluation Report. Further, the self-evaluation report is developed through a specific design consisting of structure of the SER, the used format, the dissemination of SER to stakeholders and content, as described below.

a. Structure

In writing the Self-Evaluation Report (SER), each key question in the Accreditation Standards needs to be addressed. The evidence that supports the achievement of each substandard needs to be referred, attached, and linked in the designated google drive.

The structure of Self-Evaluation Report:

Executive Summary
Glossary
Chapter I Nursing School Context
Chapter II Self-Evaluation
1.1. The Need for Self-Evaluation
1.2. The Team
1.3. The Process of Self-Evaluation (who is involved and how)
1.4. Methods (sample, data collection and analysis)
Chapter III Accreditation Standards
1. MISSION AND VALUES
1.1 Starting the mission.
1.2. Recommendation
2. CURRICULUM
2.1 Intended curriculum outcomes.
2.2 Curriculum organisation and structure
2.3 Curriculum content

2.4	Educational methods and experiences
2.5.	Recommendation
3.	ASSESSMENT
3.1	Assessment Policy and System
3.2	Assessment in support of learning
3.3	Assessment in support of decision-making
3.4	Quality control
3.5.	Recommendation
4.	STUDENTS
4.1	Selection and admission policy
4.2	Student counselling and support
4.3.	Recommendation
5.	ACADEMIC STAFF
5.1	Academic staff establishment policy
5.2	Academic staff performance and conduct
5.3	Continuing professional development for academic staff.
5.4.	Recommendation
6.	EDUCATIONAL RESOURCES
6.1	Physical facilities for teaching and learning
6.2	Clinical training resources
6.3	Information resources
6.4.	Recommendation
7.	QUALITY ASSURANCE
7.1	The quality assurance system
7.2.	Recommendation
8.	GOVERNANCE AND ADMINISTRATION
8.1	Governance
8.2	Student and academic staff representation
8.3.	Administration
8.4.	Recommendation
Chapter IV Summary of the Overall Results	
Chapter V Appendices	

In Chapter IV, the study program summarises the overall results for each sub criteria and determines whether it is compliance, partially compliance and non-compliance, as shown in the table below:

Table 1. Categories of Summary of the Overall Results

Accreditation Standards	Compliance	Partial Compliance	Non-Compliance
1.1. Stating the mission			
2.1. Intended curriculum outcomes			
2.2. Curriculum organisation and structure			

2.3. Curriculum content			
...etc.			

b. Format

The SER should be written in size 12 Times New Roman font in A4 paper with single space. The maximum page is 80 pages excluding Executive Summary, Glossary and Appendices.

c. Dissemination

The school needs to identify who will receive the full reports and the executive summary, for both internal and external stakeholders. Many have been involved in completing the Self-Evaluation and would need to be informed of the results. A communication strategy needs to be planned. The main point of this entire process should be to facilitate change where change is required. Therefore, the last element that must be addressed is the issue of securing the commitment to act on the findings of the SER.

Table 2 Description of the Term Self-Evaluation Result

Compliance	Almost all components in each sub criterion can be fulfilled
Partial Compliance	Some components in each sub criterion can be fulfilled. But there are components in some sub criteria which cannot be fulfilled. These unfilled components of sub criteria are not systemic and will not affect the education process, will not disrupt the achievement of vision, mission, objectives, and targets of the institutions, and will not hinder the achievement of learning outcomes and competencies.
Non-Compliance	All components in each sub criterion cannot be fulfilled

d. Content

IAAHEH has developed 8 (eight) criteria consisting of mission and values, curriculum, assessment, student, academic staff, resources, quality assurance, governance and administration as described in Chapter 1.

Chapter 4. Guidance for Survey Visit

4.1 Survey Visit Guidance

One important step of the accreditation process is the survey visit. The survey visit aims to obtain evidence through interview and observation of all criteria in standards based on the result of Self-Evaluation Report (SER) Review. The targeted sites of the survey visit include building, infrastructure, and facilities to deliver the study program. This guidance aims to provide key points for the study program in preparing the survey visit. It consists of an explanation of the assessors, survey visit, and survey visit report.

Principles of the survey visit

The survey visit should focus on:

- The continuous quality improvement, such as PDCA (*plan, do, check, and action*).
- Achievements in education, research, and public services, competition, and internationalisation.
- Compliance.
- Academic and non-academic achievement, including assessment of input, process, and output.
- Availability of evidence and traceability.
- Management of the study program.
- Effectiveness of internal quality assurance system

4.2 Administrative Preparation for Survey Visit

The team and the study program achieve an agreement on the schedule during the survey visit, especially schedule for interview with faculty, students, and alumni; progress report session, the closing session, and other activities such as post accreditation meeting with dean or administrator, including confirmation of the schedule on observing student learning activities, and assessing facilities.

- The date of survey visit is organised by the secretariat of IAAHEH.
- Invitation letter for the Assessor
- Booking accommodation for the Assessor
- Dietary requirements such as vegetarian, halal food, etc.
- Health protocol
- The interviewee cannot be replaced.
- The school provides local transport, airport transfer.
- The school invites school board, senate, academic staff, students, alumni, user, supporting staff, and translator.
- The school prepares facilities infrastructure (management office, classroom, laboratory, clinical practice setting, community practice setting, student facilities, student counsellor office, academic staff room, etc)
- The school prepares documents related to curriculum (curriculum map, module, syllabus, samples of student work, sample of examinations, practical guidance, clinical rotation/clerkship guidance.
- The school prepares documents related to internal quality assurance system (school academic policy, academic regulations, other manual and procedures as required).
- The school prepares information resources system (library, internet connection, IT, application, Learning Management System-LMS, etc).
- The school provides translator if English is not native language and documents are primarily not in English.

- The school provides working room for the assessor (LCD and screen, flipchart, internet connection, printer, paper, whiteboard marker, etc).

4.3 The survey visits procedure

The activities of the survey visit would include:

- An introductory meeting with the management of the study program and the faculty
- Interview sessions with:
 - Management of the study program
 - Internal quality assurance team
 - Faculty members from various departments (10-12 faculty members)
 - Students represented from each academic year (10-12 students)
 - Supporting staff (8-10 staff, including laboratory technicians/analysts, IT, administration, librarians, etc.)
 - Alumni who graduated in the last 3 years. (8-10 alumni)
 - Employers of the graduates (6-8 employers preferably non-alumni)
 - Management of the teaching hospitals and teaching clinics
- Observation and assessment of the teaching and learning processes (in the classroom, practical/ skill laboratory, and the teaching hospitals)
- Visitation and assessment of physical facilities: library, laboratories, simulation centre, teaching hospitals, teaching clinics, student services, and other facilities for students
- Clarification and validation of documents
- Closing meeting with the school management

If needed, an interpreter from a non-related party should be provided to bridge communication between the assessor team and the local staff.

Table 3 The Typical Schedule for the Survey Visit

Day -1		
08.30-09.00	:	Introductory meeting of the management of the study program and assessors
09.00-10.00	:	Presentation of the profile of the study program by the management of the study program (and Q&A session)
10.00-11.30	:	Interview and discussion with the faculty members
11.30-12.30	:	Interview with the supporting staff
12.30-13.30	:	Lunch break
13.30-15.00	:	Visitation and assessment of the library, laboratories, classroom, simulation centre, and other facilities in the study program.
15.00-16.00	:	Interview and discussion with the Internal Quality Assurance team of the study program
16.00-17.00	:	Internal discussion of the assessors
Day-2		
08.30-09.00	:	Introductory meeting with the management of academic hospitals.

09.00-11.00	:	Visitation of the academic hospitals: outpatient clinics, in-patient wards, emergency room, and other facilities for students in the hospitals.
11.00-12.00	:	Interview and discussion with the clinical educator of the academic hospitals
12.00-13.00	:	Lunch break
13.00-14.30	:	Interview and discussion with the students
14.30-16.00	:	Document verification
16.00-17.00	:	Internal discussion of the assessors
Day-3		
08.30-09.00	:	Introductory meeting with the management of teaching clinics or teaching facilities in the community
09.00-11.00	:	Visitation to the teaching clinics or teaching facilities in the community.
11.00-12.00	:	Interview and discussion with the clinical educator and stakeholders
12.00-13.00	:	Lunch break
13.00-14.30	:	Discussion with the alumni of the study program
14.30-16.00	:	Discussion with the employers of the graduates and other stakeholders
16.00-17.00	:	Internal discussion of the assessors
Day-4		
08.30-09.30	:	Observation of the teaching and learning process
09.30-10.30	:	Additional Documents verification
10.30-12.00	:	Clarification and verification with the management of the study program
12.00-13.00	:	Lunch break
13.00-16.00	:	Internal discussion of the assessors to draft the initial report to be presented in exit meeting
16.00-17.00	:	Closing meeting and discussion

The typical schedule above could be rearranged to suit the situation. However, all the agenda should be conducted.

4.4 Guidance for Introductory Meeting

a. Preparation for the Venue

The school must provide the venue with equipment (LCD, Screen, microphone) that can accommodate all the invitees.

b. Preparation for the invitee

The following are the person or the parties to be invited:

- The Dean
- Vice Dean
- Head of Study Program
- Accreditation Team
- Head of Quality Assurance Unit
- Directors of Teaching Hospitals
- Education Unit
- Research Unit
- Community Service Unit
- Heads of Departments
- Heads of Administrations
- etc.

c. Preparation for the Presentation

The profile of the nursing school will be presented during the first session of the visit.

- The Dean/ Vice Dean will prepare a presentation on the highlight of the school's profile and the school's strategic planning and management, resources available to run the nursing program, human resources and other physical and non-physical resources required for the nursing program, counselling, and student supports.
- The head of the study program will prepare a presentation on the graduate profiles, graduate competencies, curriculum, and assessment system.
- Head of the quality assurance unit to prepare a presentation on internal quality assurance system.

It is advised that the presentations will stress the important points and updated information.

It is strongly suggested that the presentations will not repeat all the information that is already in the SER. In total the presentation lasts 30 minutes and Q&A session should last about 30 minutes.

4.5 Guidance for Interviews

The interview session will be held without the presence of the school management and accreditation team. The interview will be:

- Interview with the management of the nursing school about governance, quality assurance, human resource management, curriculum management, finance and asset management, program development, collaboration program, academic environment, description of how research is disseminated and utilized, research rewards and incentives, ethics review board composition and functions.
- The school appoints academic staff that will be interviewed, the academic staff represent the nursing departments/units, as well as representing different academic ranks. The interview with academic staff will cover leadership, faculty development program, working atmosphere, relationship with management and colleague, workloads (teaching, research, and community services), learning, teaching and research facilities, job security and satisfaction, relevant academic issues, academic and non-academic support system, ranking and promotion system, faculty orientation program, salary scale, faculty performance

evaluation, academic advising and referral system, description of how research is disseminated and utilised, research rewards and incentives.

- The school invites support staff representing different functions, such as technicians (Mechanical and Electrical (ME) and laboratories), librarians, administrative, IT support, and finance.

The interview will cover leadership, supporting staff, development program, working atmosphere, relationship with management and colleague, workloads, staff qualification relevant to the assignment, job security and satisfaction, relevant issues, information technology support system, library acquisition and collection development plan and profile of library staff.

- The school invites students that will be interviewed, which represents different academic years and achievement, and student organisation.

The interview will cover academic atmosphere, learning, teaching and research facilities, student learning and teaching satisfaction, student support system, academic advising and referral system, non-academic development program, job, and career information.

- The school invites alumni that graduated in the last five years. The interview will cover learning experiences, job preparedness, the relevance of the acquired competencies with the current job, alumni feedback and contribution, waiting period to get the first job, involvement in the academic, research, community services of the school, and internship program.
- The school invites employers of the alumni, representing various kinds of workplaces (such as hospitals, health offices, universities, clinics, other health services, companies). Preferably the employer is not an alumnus. Otherwise, a maximum of 30% of the interviewees are alumni. The interview will cover hard skills and soft skills of the alumni employed, employer feedback to the school.

4.6 Guidance for Observation

Observation is a way of gathering data by watching behaviour, events, process, activities, and physical setting.

- The school prepares physical facilities of the university, hospital, and health centre to be visited by assessors.
- The physical facilities of the university observed include equipment and instruments. The observation may include office, bio-medical laboratories, classroom, clinical skill labs, library (library acquisition and collection development plan and profile of library staff), IT, small room for discussion, student lounge, student lockers.
- The visit to the hospital may include emergency department, Out-Patient Department, In-Patient Department, Intensive Care Unit, Cardiac Care Unit, surgery theatre, student room for the night shift, and some nursing departments.
- Physical facilities for student support, such as clinics, sport facilities, dormitory, and classroom size.
- Observation of some activities, such as teaching and learning, small group discussion, laboratory activities. The observations are focused to check consistencies between descriptions in the SER with the curriculum implementation.

4.7 Guidance for Document Checking

If there are any new information/data/documents which had not been included in SER, the school may display during the visit of assessors, otherwise the assessors will not require any additional document. The purposes of the document checking are:

- To verify that the evidence is genuine, valid, and current.

- Sample syllabi, sample examination questions, samples of theses, dissertations, capstone projects, samples of academic advising and referral system, schedule of the current term, list of thesis advisers/supervisors and number of advisees per adviser/supervisor, performance in the licensure examinations. List of co-curricular activities, and a sample of minutes of curricular review and evaluation.
- Research agenda, research manual, faculty research journal/s, graduate research journal, list of faculty and student research and publications, research budget and performance report, research contracts with government and private agency and institutions, ethics review board composition and functions
- Tuition fee schedule, admission and retention policies, enrolment figures per program and year level, statistical data on dropouts, graduation/completion rates, scholarships and grants, support and auxiliary services student satisfaction site visit results, health clearance certificate of canteen personnel, safety and sanitation inspection reports/documents of the canteen/cafeteria, Memorandum of Agreement (MoA) with accredited dormitories, sample minutes of meetings of student services offices, list of graduate student organisations, tracer and employer satisfaction surveys and exit interviews, list of student activities and collaborations.
- Faculty profile, samples of accomplished evaluation forms, list of visiting and/or exchange professors, list of in-services and off-campus, monitoring of online campus, the sample of minutes of faculty meetings.
- Library staff development program, library fees, library budget and performance reports, instructional/Orientation program for users, list of print, non-print, electronic resources, utilisation report.
- Organisational chart, the profile of Board of Trustees and key institutional and program administrators, latest institutional and program strategic plans and program operational plan, contingency plan or emergency and business continuity plan, audited financial statements for the last three years, graduate school budget, data privacy policy, MoA/MoU with local and/or international academic, professional, research, private and/or government institutions/organisations, list of chairs, grants, and donations from foundations, minutes of consultation meetings with stakeholders.
- Description of outreach activities/service-learning program, classroom utilisation statistics, list of classrooms and/or special rooms dedicated for graduate school activities, facilities and laboratory maintenance, sanitation and/or inspection schedule and report, documentation of the following (videos and/or photos): faculty room, consultation rooms including those used for counselling, student lounges and student organisation rooms, classrooms and laboratories used by the graduate school, co-curricular, extra-curricular, and community service activities.

4.8 Guidance for Closing Meeting

A closing meeting needs to be prepared by the Study Program to allow the assessor team to present their finding in front of the Study Program. The study program needs to invite relevant invitees specifically their accreditation team. It is usually attended by the management of the Study Program. The Study program also prepares all the needed equipment for the presentation.

The following is the procedure for the Closing Meeting.

- The draft of summary findings will be given to the study program to be read thoroughly.
- The accreditation team of the study program discusses each sub-criterion.
- The accreditation team will write comments or criticise the findings if there is any irrelevant description of the real condition.

- In the following morning, the study program prepares a representative room for discussion with the assessors, required equipment such as audio-visuals, LCD, white screen, a printer with sufficient ink, etc.
- The study program invites all relevant invitees from the study program, especially the accreditation team.
- The representative of the Study program will open the meeting and ask the team of the assessors to lead the meeting.
- The head of the assessor team assigns one of the team members to present the summary of findings.
- Each sub criteria will be read and discussed.
- All invitees will listen carefully and respond to a relevant sub-criterion.
- The Study program will show related evidence/s to support their assumption on related sub-criteria.
- Each sub-criteria will have a new description based on an agreed statement from the study program.
- The study program representatives will listen to the recommendation for each sub-criteria after being adjusted with the recent changes.
- After discussing all sub-criteria, and both sides agree with the findings, the accreditation team of the Study program will listen to the summary findings, re-describe the commendation and the recommendation accordingly.
- The head of the team concludes the summary findings, re-describe the commendation and the recommendation, then prints a copy of the document to be signed by both representatives of the study program and the assessor team.
- While the assessor team prints the documentation, the study program will wait for the next session.
- The head of the assessor returns the session to the Study Program.
- The responsible person of the Study Program will receive the session and then deliver his/her closing remarks.
- The meeting is dismissed.

Chapter 5. Post Survey Visit

5.1 Accreditation Decision

5.1.1 Types of Accreditation Decision

There are three possible results of the accreditation process:

a. Fully accredited (8 years)

The school will be considered fully accredited for 8 years if it has met all the elements of the eight criteria as written in Chapter 2.

b. Accredited with monitoring (5 years)

The school will be considered accredited with monitoring for 5 years if the majority of the elements of criteria curriculum, assessment, academic staff, resources, and governance have been met. If within 3 years of monitoring, the school has resolved all the substantial issues and concerns related to the majority element of criteria vision and mission, student, and quality assurance, the school will be granted full accredited status for the remaining of 8 years.

If within 3 years of monitoring, the school is unable to resolve substantial issues related to the majority element of criteria vision and mission, student, and quality assurance, a monitoring visit will be conducted after 3 years, and the school will be responsible for the expenditure of the monitoring visit.

c. Not accredited

IAAHEH determines that there are substantial issues related to the criteria curriculum, assessment, academic staff, resources, and governance that cannot be resolved within a relatively limited period or that a program whose accreditation has failed to remedy the problems that have been identified during monitoring. Within 2 years the school may re-submit the application for accreditation.

5.1.2. Reporting of Accreditation Actions

Within 30 calendar days of any final council decision on survey visit reports, IAAHEH sends a notification letter to the president or equivalent chief executive of the institution informing that the accreditation certificate can be downloaded in SIMAk-Int. IAAHEH will also send an accreditation report to the school, including school's performance in accreditation elements, its decision regarding the school's compliance with accreditation standards, and a description of any required follow-up.

If a school makes public disclosure of its accreditation status, the school must disclose that status accurately. Any incorrect or misleading statements made by a program about IAAHEH accreditation actions or the program's accreditation status must immediately be corrected or clarified by an official notification announcement. Failure to make timely corrections and clarifications may result in reconsideration of the school's accreditation status. The information to the public must also include contact information for the IAAHEH so that the information can be verified. Such contact information could include the URL of the IAAHEH website or the names, email or surface mail addresses, and telephone numbers of the IAAHEH.

5.2. Appeal and Complaint Guidance

5.2.1 Appeal

- a. Institutions may appeal the accreditation decision within 1 month after receiving the initial decision online. The institution must fill in the form requesting for appeal as detailed in the guidelines, attached with supporting evidence or relevant documents. The form and supporting documents are submitted to the IAAHEH. IAAHEH will adjust the final certificate of accreditation.

- b. IAAHEH will send the appeal request form and document to the assessor team for re-evaluation within 2 weeks of receiving the appeal request.
- c. The Appeal Committee will hold a meeting and decide upon the results of the re-evaluation conducted by the assessor team, for a maximum of 1 week. The decision of the Appeal Committee will be sent to the Chairman of IAAHEH through SIMAk-Int. IAAHEH will adjust the final certificate of accreditation.

The procedure to appeal submission and process can be seen Appendix 7.

5.2.2 Complaints, Information from Credible and Verifiable Public Sources, and Third-Party Comments about Program Quality

A complaint is an opinion expressing dissatisfaction perceived by a student or others, including alumni, user, or public or formal written statement which is related to the result of accreditation findings on program quality. Complaints may come from any resource. All complaints must be submitted in writing to the IAAHEH, and complainants must sign a form allowing the complaint to be disclosed to the nursing education program. Anonymous complaints and duplicate complaints by one individual that address the same circumstances will not be considered.

IAAHEH will conduct an initial review of any complaint about program quality to determine whether it represents potential non-compliance with accreditation standards or unsatisfactory performance in accreditation elements. If the review result shows that the complaint potentially presents such evidence, IAAHEH will send a copy of the complaint to the dean of the school and will be given an opportunity to respond.

The points of issue in the complaint and the response from the dean will be reviewed by the Appeal Committee. The Appeal Committee will decide whether the related program will be re-visited or in-eligible to be reviewed. In the case that the program is in-eligible to have re-visit, then the result of the accreditation will not be changed. If the Accreditation Council decide that the study program is eligible for re-visitation, the status of the re-visited program will be decided after the revisitation is conducted.

The procedure of complaints, Information from Credible and Verifiable Public Sources, and Third-Party Comments can be read in Appendix 8.

INTERNATIONAL ACCREDITATION AGENCY FOR HIGHER EDUCATION IN HEALTH (IAAHEH) CONTRACT AGREEMENT

This IAAHEH Contract Agreement (“Agreement”) is made and entered into by and between the following Parties: IAAHEH and the entity described in the signature section of this Agreement (“Nursing School or Nursing Education Program”). IAAHEH and the Nursing School or the Nursing Education Program are referred to herein as a “Party” or “the Parties”.

In consideration of the mutual rights and obligations of the Parties set forth below, the Parties agree as follows:

1. Scope of Agreement

- 1.1 This Agreement, which is to be executed once, is made for one nursing school that submits for Accreditation of the nursing school or nursing education program.
- 1.2 Each nursing school or nursing education program to be accredited shall be as identified in a fully executed accreditation schedule incorporated into this Agreement. This Agreement and the accreditation schedule embody the entire agreement between the Parties relating to the accreditation schedule.
- 1.3 This Agreement and its Schedules incorporate the applicable Accreditation Procedures, which could be found on the IAAHEH website.

2. Definitions

Accreditation	Accreditation of some aspect of a Nursing School or Nursing Education Program means that the Nursing School or Nursing Education Program has been independently assessed as meeting a set of criteria, which usually include criteria for the applicable quality assurance system. For example, an institution of learning may be termed “Accredited” after an assessment by an official review board states that the institution has met specific requirements.
Accreditation Agreement	The agreement between the IAAHEH and the nursing school or the nursing education program defines the accreditation service to be provided and contains the legal commitment by the nursing school or the nursing education program, to the conditions of the Accreditation Standards and Procedures.
Accreditation Logo	The trademarks and tag lines as designated from time to time by The IAAHEH for use in association with Accredited Nursing Schools or Nursing Education Programs.
Accreditation Policy	The IAAHEH Accreditation Policy document relating to the nursing school or nursing study program, as amended from time to time by The IAAHEH and made available on the IAAHEH website.

International Accreditation Published Directory	The official list of all Accredited Nursing Schools or Nursing Education Programs, is maintained by the IAAHEH and made publicly available on the IAAHEH website.
Accreditation Requirements	The criteria that the Nursing Schools or Nursing Education Programs must meet to be considered conformant. These criteria are documented in IAAHEH Handbook for Nursing Schools and made available on the IAAHEH website.
Accreditation Trademark License Agreement (Accreditation TMLA)	The agreement between IAAHEH and The Nursing School or Nursing Education Program that contains the legal commitment by the Nursing School or Nursing Education Program to the terms and conditions for use of the Accreditation Logo relating to the IAAHEH's Accredited Nursing School or Nursing Education Program.
Accredited Nursing School	A nursing school or nursing education program, that has successfully completed the accreditation procedures, and which is listed in the Accreditation Directory.
Assessment	A systematic collection, review, and use of information about educational programs undertaken to determine the degree to which the nursing school or nursing education program provider is operating per the accreditation requirements.
Assessor	The individual or individuals who have fulfilled the requirement and are appointed by the IAAHEH to perform assessments.
Dean of School	The specific individual(s) identified within a nursing school or nursing education provider as having the overall responsibility for managing the Accredited nursing education program on a day-to-day basis and ensuring that it is carried out in accordance with its documented processes and procedures.
Nursing Education Program Provider	A provider of nursing education programs that offers at least one Accredited Nursing Education Program.
Candidate Nursing Education Program	A nursing school or nursing education program that has not yet been accredited.
Certificate of Accreditation	A document issued to a nursing school or nursing education program provider by IAAHEH certifying that a nursing school or nursing education program has successfully met the requirements for accreditation and thus is considered an accredited nursing school or nursing education program.
Certification Policy	The applicable Certification Policy document is identified in the Program Configuration document.
Nursing School	A nursing education provider and Party to this Agreement that is applying for a nursing education program to be accredited. While the nursing school is in the process of having a course accredited, the nursing school may be referred to as an applicant.
Nursing Education Program	A nursing education program is an academic program designed to prepare nursing students to become qualified nurses. The program covers a wide range of subjects including biological sciences, anatomy, pharmacology, and medical ethics. The main goal of the program is to help nursing students develop the knowledge and skills necessary to provide effective and safe care to patients.

Registration Form	A web form is completed by the nursing school or nursing education program provider to register for accreditation by IAAHEH.
Schedule	The document contains supplemental details that are mutually executed and incorporated into this Agreement. Together with this Agreement, it embodies the entire agreement between the Parties relating to its subject matter.
Nursing Education Program Academic Calendar	The academic calendar containing that identifies the nursing education program that the Nursing School would like to accredit in the specified Program.

3. The Nursing School or Nursing Education Program Provider’s Obligations

The Nursing School or Nursing Education Program Provider will perform all the actions required by the IAAHEH in the Accreditation Policy and will promptly communicate all information required by the IAAHEH as defined in the Accreditation Policy. In particular, the Nursing School or Nursing Education Program Provider will be responsible for ensuring that the names and contact information for all contacts specified in the web-based accreditation system are up to date. Changes to such information may either be made in the web-based accreditation system itself or by notifying the IAAHEH.

3.1 Registration and Payment of Accreditation Fees

- 3.1.1 The nursing school or nursing education program must complete a Registration Form, thoroughly defining the nursing school or nursing education program to be accredited.
- 3.1.2 The nursing school or nursing education program must formally accept the terms of this Agreement by having an authorized person sign below, if not previously executed, and execute a Training Course Schedule corresponding to the Candidate Training Course.
- 3.1.3 The nursing school or nursing education program must sign the agreement with IAAHEH and authorize payment of the applicable accreditation fees when due. Unless the IAAHEH has agreed on alternative arrangements for payment in advance, payment must be made by transfer or by corporate credit card, at the time of registration. The IAAHEH will not initiate the accreditation process until payment has been received.

3.2 Documentation Assessment

- 3.2.1 The nursing school or the nursing education program undertakes to coordinate with and support the assessor in performing the assessment. The nursing school or nursing education program agrees to provide the assessors with access to the nursing education program manager and other relevant staff for the purpose of assessing the nursing school or nursing education program’s fulfilment of the accreditation requirements.
- 3.2.2 In addition to the accreditation-related information provided as part of the accreditation and assessment process, the nursing school or nursing education program undertakes to answer all additional questions reasonably related to accreditation that the IAAHEH or the assessor may raise and to make available for inspection all documentation and other information reasonably related to the nursing school’s or nursing education program’s fulfilment with the accreditation requirements.
- 3.2.3 The nursing school or nursing education program agrees to provide all required supporting evidence to the IAAHEH and the assessors.
- 3.2.4 The nursing school and nursing education program agree to comply with the IAAHEH’s and the Assessor’s reasonable requests for clarification or rework regarding the completeness, correctness or consistency of the provided information and documentation.

3.3 Survey Visit Assessment

- 3.3.1 The nursing school or nursing education program will provide the IAAHEH's designated assessors with attendance at a nursing school or nursing education program at a time and place to be mutually agreed upon no later than three months after the submission of the Self-Evaluation Report (SER) and thereafter when requested by the IAAHEH.
- 3.3.2 The nursing school or nursing education program will provide accommodation, international and local transport, and other expenses related to the survey visit to the assessor to IAAHEH, otherwise, no other fees are required.

3.4 Warranty of Compliance

- 3.4.1 By signing this Agreement below, the nursing school or nursing education program hereby warrants and represents that the nursing school or nursing education program identified in the registration form will provide data and information which is valid, accurate, and relevant.
- 3.4.2 The nursing school or nursing education program hereby warrants and represents that the nursing school or nursing education program identified in the registration form and meets the accreditation requirements at the time of accreditation and, after achieving accreditation result, the nursing school or nursing education program will continue to meet the accreditation requirements throughout the duration of accreditation validity, in accordance with the accreditation policy.
- 3.4.3 If the nursing school or nursing education program forfeited data and documents or fails to ensure continued fulfilment with the accreditation requirements, the IAAHEH may revoke the accreditation status for the nursing school or nursing education program, in accordance with the accreditation policy. For the avoidance of doubt, any demonstrable shortfall with respect to the accreditation requirements is grounds for withdrawal of accreditation status, whether that shortfall is apparent from the supporting evidence supplied or the accreditation process itself.

3.5 Duration of Accreditation, Renewal of Accreditation, and Re-Accreditation

- 3.5.1 Depending on the accreditation result, accreditation status may be valid for periods of 96 months if it is fully accredited or 60 months if it is accredited with monitoring from the date at which the IAAHEH provides written notice to the nursing school or nursing education program that accreditation has been achieved unless removed in accordance with the accreditation policy. During the Accreditation Period, the nursing school or nursing education program shall submit an annual report by the anniversary of the accreditation date.
- 3.5.2 The last day of each Accreditation Period is referred to as the re-accreditation date, after which time Accreditation ceases to be valid unless extended in accordance with the re-accreditation process defined in the Accreditation Policy.
- 3.5.3 To extend Accreditation for another period, the nursing school or nursing education program shall abide by the terms of the re-accreditation process defined in the accreditation policy. For the avoidance of doubt, failure to respond within thirty (30) calendar days to the IAAHEH prior to the expired date of the accreditation certificate, nursing school or nursing education program will be deemed a withdrawal, and the accreditation will expire on the re-accreditation date, resulting in removal from the accreditation directory. Likewise, failure to complete the re-accreditation process within the applicable period prescribed by the accreditation policy will result in the removal of the nursing school or nursing education program from the accreditation directory.

4. IAAHEH Obligations

- 4.1 IAAHEH will perform all the actions required in the accreditation policy as described in the Accreditation Handbook.
- 4.2 IAAHEH will list the nursing school or nursing education program which has been accredited in the IAAHEH directory of the accredited study program.
- 4.3 IAAHEH will issue an accreditation certificate to nursing schools or nursing education programs valid for the accreditation period.
- 4.4 IAAHEH will provide feedback on the annual report submitted to the nursing school or nursing education program.
- 4.5 IAAHEH will send a notification for re-accreditation six months and three months before the accreditation certificate expires respectively.

5. Confidentiality

- 5.1 IAAHEH shall, except where a provision of this Agreement provides otherwise, maintain in confidence all information the nursing school or nursing education program discloses in relation to this Accreditation. No license, express or implied, under any trademark or copyright is granted by the nursing school or nursing education program by virtue of such disclosure and IAAHEH shall not use any such information except for the purposes of this Agreement. The IAAHEH's obligations under this sub-clause shall be limited to taking such steps as it ordinarily takes to preserve the most important of its own confidential information. The obligations of non-disclosure and non-use set out in this Agreement shall not apply to any item of information which:
 - a) Is in the public domain at any time (but without prejudice to any Person's rights of action against another person who wrongfully causes or permits such information to be in the public domain),
 - b) Was rightfully in the receiving Person's possession without obligation of confidence prior to its disclosure pursuant to this Agreement, or is subsequently independently developed by the receiving Person's employees having no access to the information disclosed hereunder,
 - c) Is subsequently rightfully obtained without obligation of confidence by the receiving Person from a source other than the nursing school or nursing education program as evidenced by written records,
 - d) Is required to be disclosed by order of any court of competent jurisdiction,

PROVIDED that no right or interest under any license, patent, or otherwise shall be acquired by the recipient of any information by virtue of the application of this clause.

- 5.2 Information regarding an assessment report shall not be disclosed in any publicly available document or to any third party by the IAAHEH, the nursing school or nursing education program, or any party acting on the nursing school or nursing education program's behalf.
- 5.3 The IAAHEH may disclose the nursing school or nursing education program's confidential information to those of its staff and assessors who reasonably require access to such information. The IAAHEH may also disclose the nursing school or nursing education program's confidential information to any third party acting on behalf of the respective Government who reasonably requires access to such information.
- 5.4 The nursing school or nursing education program agrees to keep confidential information that comes into its possession during and after the accreditation process, particularly information related to the implementation of accreditation.

6. Liability and Indemnity

6.1 Liability

The Nursing School or Nursing Education Program acknowledges that because of the special nature of the certification authority, it is reasonable for the certification authority to exclude liability as set out below and for the organization to take measures, including insurance where appropriate, to mitigate or prevent any potential losses that may arise (provided that such measures are not in breach of this agreement).

The certification authority on its own behalf and on behalf of its officers, employees and agents hereby excludes all liability, whether in contract, tort or otherwise, arising out of or relating to this agreement or the use or non-use by any person of any information provided by the certification authority to the maximum extent permitted under Applicable law. In no event shall the certification authority be liable for Any indirect or consequential losses (including, without limitation, any loss of profits, contracts, production or use)

6.2 Indemnity

If a third party asserts a claim against IAAHEH, the Nursing School or Nursing Education Program hereby agrees, at its expense, to defend, indemnify and hold IAAHEH and its respective officers, agents and employees (the “Indemnitees”) harmless from such claim (whether criminal or civil, in contract, tort, or otherwise) by defending Indemnitees at the Nursing School or Nursing Education Program’s expense and paying all direct damages (including attorney’s fees, court costs and expert’s fees) that a court finally awards against Indemnitees or that are included in a settlement approved in advance by the Nursing School or Nursing Education Program, provided that the claim arises out of:

- a) Allegations that the Nursing School or Nursing Education Program’s training courses bearing the Trademark do not meet the Accreditation Requirements (but only to the extent IAAHEH has performed its obligations set forth in the Accreditation Agreement); and/or
- b) The misuse of the Trademarks by the Nursing School or Nursing Education Program or its Affiliate; and/or
- c) The Nursing School or Nursing Education Program’s or its Affiliate’s failure to discontinue its use of the Trademark pursuant to IAAHEH’s right to withdraw permission to use the Trademark pursuant to this Agreement.

PROVIDED that:

- a) This Indemnity shall not apply in respect of any act done by the Nursing School or Nursing Education Program on the express instructions of IAAHEH, and
- b) The Nursing School or Nursing Education Program (together with any other ATC Provider and/or Affiliate under the Trademarks affected by such claims) shall have the conduct of such claims but shall consult fully with IAAHEH before taking any action or making any admission or settlement, which may adversely affect IAAHEH's interests.

6.2.1 Interpretation

Any provision of Sub-clause 6.1 above shall not apply in any circumstances or in respect of any liability or class of liability to the extent that it may not apply in accordance with applicable law. In the event of such a provision being held to be inapplicable or invalid, the parties will make such amendments to this Agreement by the addition or deletion of wording, or otherwise, as to remove the inapplicable or

invalid part of the provision but otherwise retain the provision to the benefit of IAAHEH to the maximum extent permissible under applicable law.

6.2.2 Damages

In no event shall IAAHEH be liable for any damages, including without limitation, loss of profits, arising from or related to the Nursing School or Nursing Education Program's use of the Trademarks or the Termination of this Agreement, even if IAAHEH has notice of the possibility of such damages.

7. Payment of Fees

- 7.1 The fees are listed on the IAAHEH's website and are quoted gross of all applicable taxes and duties that, where appropriate, will be payable under the Indonesian tax authorities. The fees are not included applicable taxes and duties outside Indonesia's jurisdiction.
- 7.2 The accreditation fee covers expenditures as mentioned in the IAAHEH accreditation handbook. A further fee that has not yet been included in the accreditation handbook may apply for unexpected expenses related to force majeure.
- 7.3 First payment of 5% should be made during the registration process (nonrefundable if the nursing school or nursing education program is considered not eligible for accreditation by IAAHEH).
- 7.4 Second payment of 35% should be made before nurturing program (refundable 60% if the nursing school is considered not eligible for accreditation by IAAHEH).
- 7.5 Third payment of 60% should be made after the nursing school is considered eligible for accreditation by IAAHEH (non-refundable, except the nursing school or nursing education program cannot continue the accreditation process due to force majeure causes). The secretariat will consider the amount to be refunded based on the condition of each case.
- 7.6 The IAAHEH will charge the applicable Accreditation fee upon receipt of a completed registration.
- 7.7 Fees are payable in U.S. dollars.
- 7.8 Unless the IAAHEH has agreed with alternative arrangements for payment, fees must be paid by transfer or by corporate credit card in advance.

8. General

8.1 Entire Agreement

This Agreement including any documents referred to therein (as amended from time to time) together with all other forms relating to this Agreement submitted and accepted by both Parties constitutes the entire agreement and supersedes all prior oral or written agreements, understandings, or arrangements between the Parties relating to such subject matter. Neither Party shall be entitled to rely on any agreement, understanding, arrangement, or representation relating to the subject matter of this Agreement which is not expressly contained in this Agreement and no change may be made to this Agreement except in writing and signed by duly authorized representatives of both Parties.

Notwithstanding the above, IAAHEH may introduce changes to this Agreement as may be required by the Program. In such cases, changes shall immediately take effect either by a mutually written or electronically signed amendment.

8.2 Waiver of Rights under this Agreement

No failure or delay on the part of either of the Parties to exercise any right or remedy under this Agreement shall be construed or operate as a waiver thereof nor shall any single or partial exercise of any right or remedy preclude the further exercise of such right or remedy as the case may be.

8.3 Notices

Any notice or other document to be given under this Agreement shall be in writing in the English language and sent by email to the addresses set out in this Agreement, in the case of the nursing school or nursing education program, the address currently on record in the web-based Accreditation System for the Authorized Signatory or such other address as either party shall notify to the other in writing for this purpose. Notices shall be deemed to be effective upon receipt by the party to which notice is given or within the 5th day following the transmission of email.

8.4 Interpretation

The headings in this Agreement are inserted only for convenience and shall not affect its construction. Where appropriate, words denoting the singular only shall include the plural and vice versa.

8.5 Term and Termination

This Agreement comes into effect upon the date of the last signature of the parties hereto and will expire only if explicitly terminated:

- a) At any time upon six (6) months' written notice by either Party to the other; or
- b) If a period of thirty (30) days has elapsed from one Party notifying the other Party of a breach of this Agreement or of the terms of the Accreditation Policy or Accreditation Requirements, and such a breach has not been rectified to the satisfaction of the other Party; or
- c) Immediately upon the Certification Authority's discovery of a breach of Sub-clause 5.6. Notwithstanding the termination of this Agreement for any reason, the obligations of non-disclosure in respect of any confidential information disclosed prior to such termination shall survive for a period of five (5) years following such termination.

8.6 Governing Law

This Agreement shall be governed by the laws of the Commonwealth of Massachusetts and the Parties hereby submit to the non-exclusive jurisdiction of the Massachusetts courts.

9. Execution

By signing below, the Nursing School or Nursing Education Program agrees to be bound by this Agreement, the Accreditation Policy, and the Accreditation Requirements.

AGREED by the Parties through their authorized signatories:

FOR AND ON BEHALF OF

FOR AND ON BEHALF OF

Nursing School or Nursing Education Program

**Indonesian Accreditation Agency for
Higher Education in Health (IAAHEH)**

Signed

Signed

Name

Name

Title

Title

Date

Date

Email: sekretariat@lamptkes.org

Jalan Sekolah Duta 1 No. 62, RT 003, RW
014, Kelurahan Pondok Pinang,
Kecamatan Kebayoran Lama, Jakarta
Selatan 12310

+62 21 769 0913; +62 21 2765 3495/96

NURSING SCHOOL

LETTERHEAD

On behalf of the (Nursing Study Program) (the “School”), I hereby apply to the International Accreditation Agency for Higher Education in Health (“IAAHEH”) for International Accreditation in accordance to cooperation with APQR.

I understand and agree that the Nursing School will be subjected to denial of accreditation status; to withdrawal of accreditation status and forfeiture of any accreditation credential granted by IAAHEH; and to denial of future eligibility for recognition in the event that any of the statements or answers made in this application are false or in the event that the Nursing School violates any of the rules or regulations governing Accredited Nursing School, as described by IAAHEH.

I authorize IAAHEH to make whatever inquiries and investigations it deems necessary to verify the contents of this application. I understand that this application and any information or material received or generated by IAAHEH in connection with the accreditation process will be kept confidential and will not be released unless the Nursing School has authorized such release or such release is required by law. However, the fact that the Nursing School is or is not, or has or has not been, accredited is a matter of public record and may be disclosed. Finally, IAAHEH may use information from this application for the purpose of statistical analysis, provided that the school’s identification with that information is not disclosed.

I hereby agree to hold IAAHEH, its officers, commissioners, employees, and agents harmless from any and all actions, suits, obligations, complaints, claims, or damages, including, but not limited to, reasonable attorneys’ fees arising out of any action or omission by any of them in connection with this application, the application process, or the denial or withdrawal of the Nursing School’s recognition or eligibility for recognition.

Notwithstanding the above, should the Nursing school file suit against IAAHEH, the undersigned agrees that any such action shall be governed by and construed under the Laws of Republic of Indonesia without regard to conflicts of law. The undersigned further agrees that any such action shall be brought in the applicable court of the High Court of Justice of Republic of Indonesia, or such subordinate Court as shall be applicable; as a court of first instance; consents to the jurisdiction of such courts; and agrees that the venue of such courts is proper.

The undersigned further agrees that, should the Nursing School not prevail in any such action, IAAHEH shall be entitled to all costs, including reasonable attorneys’ fees, incurred in connection with the litigation.

I UNDERSTAND THAT THE DECISION AS TO WHETHER THE NURSING SCHOOL QUALIFIES FOR ACCREDITATION STATUS RESTS SOLELY AND EXCLUSIVELY WITH IAAHEH AND THAT THE DECISION OF IAAHEH IS FINAL.

I HAVE THE AUTHORITY TO ENTER INTO THIS AGREEMENT ON BEHALF OF THE NURSING SCHOOL.

I HAVE READ AND UNDERSTAND THE ABOVE STATEMENTS AND I CERTIFY THAT THEY ARE TRUE AND THAT I INTEND FOR THE NURSING SCHOOL TO BE LEGALLY BOUND BY THEM.

NURSING SCHOOL EXECUTIVE OFFICER

Print Name

Title

Signature

Date

Rundown Training on Accreditation Standards and Procedures

Day 1

Time	Activities	Presenter/PiC	Resources
08.00 – 08.30	Registration		
08.30 – 09.00	Pre-test		
09.00 – 09.15	Opening Session		
09.15 – 09.45	Ice Breaker		
09.45 – 10.00	Learning Outcomes of the Nurturing		
10.00 – 10.30	Break		
10.30 – 12.00	The Concepts of Accreditation Standards (1-4)		
12.00 – 12.30	Individual Assignment and Presentation		
12.30 – 13.30	Lunch Break		
13.30 – 15.00	The Concepts of Accreditation Standards (Criteria 5-8)		
15.00 – 15.30	Individual Assignments and Presentation		
15.30 – 16.00	Break		
16.00 – 17.00	Question and Answer		
17.00	Reflection		

Day 2

Time	Activities	Presenter/PiC	Resources
08.00 – 08.30	Lessons Learnt from Day 1		
08.30 – 09.30	IAAHEH Accreditation Procedures		
09.30 – 10.00	Question and Answer		
10.00 – 10.30	Break		
10.30 – 12.00	Implementation of the Standards (1-4)		
12.00 – 12.30	Individual Assignment and Presentation		
12.30 – 13.30	Lunch Break		
13.30 – 15.00	Implementation of the Standards (5-8)		
15.00 – 15.30	Individual Assignment and Presentation		
15.30 – 16.00	Break		
16.00 – 17.00	Question and Answer		
17.00	Reflection		

Day 3

Time	Activities	Presenter	Resources
08.30 – 10.30	How to do Self-Evaluation How to prepare a Preliminary Self-Evaluation Report and a Self-Evaluation Report		
10.30 – 12.30	Group Assignment		
12.30 – 13.30	Lunch Break		
13.30 – 14.30	Group Presentations		
14.30 – 15.30	How to Prepare for the On-Site Survey Visit		
15.30 – 16.30	Discussion for Accreditation Preparation		
16.30 – 17.00	Closing		

Definitions of Findings

Non-compliance: Non-fulfilment of a requirement or standard.

Partial compliance:

Major noncompliance: noncompliance that affects the capability of the school to achieve the intended results in terms of student learning outcomes as stated in the curriculum.

Noncompliance could be classified as major in the following circumstances:

- If there is a significant doubt that effective process control is in place, or that student learning outcomes will meet specified requirements.
- Several minor noncompliance associated with the same requirement or issue could demonstrate a systemic failure and thus constitute a major noncompliance.

Minor noncompliance: Noncompliance that does not affect the capability of the school to achieve the intended results.

Fully Compliance: The study program fulfils all the requirements of standards.

Areas for improvement: It is a statement of fact made by an assessor during an assessment, and substantiated by objective evidence, referring to a weakness or potential deficiency in a management system, educational programs, curriculum or educational resources which if not improved may lead to noncompliance in the future. Generic information will be provided about educational process best practices, but no specific solution shall be provided as a part of an opportunity for improvement.

Accreditation Council

1. The Accreditation Council

The Accreditation Council is the sole authority to determine accreditation status and action. Members of the Council consists of five persons that have been appointed by IAAHEH based on certain strict requirements for council membership (as stated in IAAHEH Regulation No. 04 02 2021) as follows:

- a. Indonesian nationality, except for the invited international council member.
- b. Has high integrity.
- c. Has never been convicted/or served a sentence due to committing criminal offenses.
- d. Does not hold a structural position/ leading position in another institution/ association at the time of appointment and throughout their council membership.
- e. Not in a position that could cause a conflict of interests with the duties as a member of the Board of Supervisor
- f. An expert and has experience in managing organisations of higher education institutions.
- g. Has the knowledge and commitment in quality assurance of higher education?
- h. Has completed the Assessor/Accreditation Team Training using both the online and offline modules.
- i. At least 5 years' experience as an assessor
- j. Obtained written permission from his/her employer (if needed)

2. Composition and Appointment

- a. The Accreditation Council consists of 5 members (4 from Indonesia and 1 from Asia-Pacific Region)
- b. Members of the Accreditation Council consist of 1 (one) person for each field of study. The BoD appoints members of the Accreditation Council as nominated by the relevant Profession organisation and Associations of Higher Education in Health. In addition, 1 (one) person is appointed as a member representing civil society, and 1 (one) person is appointed as a member representing other fields in Health.
- c. Members of the Accreditation Council are appointed by the Chair of IAAHEH

3. Qualification

- a. Background in nursing science
- b. At least 5 years' experience as an assessor in their respected home country
- c. Experience in managing a nursing school.
- d. Never convicted of any crime or violating any law or regulation of IAAHEH
- e. The person has moral integrity and upholds the value of IAAHEH.

4. Role and Responsibility

- a. Reviewer
To review the summary of findings of the self-evaluation report and survey visit report including other relevant documents.
- b. Decision maker
To make accreditation decision.

5. Code of Conduct

The Council Members should always refer to the code of conduct which has been set by IAAHEH during all their assignments.

- a. The Accreditation Council must produce a written statement that they are free from any conflict of interests which might be related to their duties as part of the Accreditation Council.
- b. Accreditation Council must maintain honesty and integrity.
- c. The Accreditation Council must classify all information/documents related and the results of the accreditation process by respecting the sensitivity of the information received and not reveal them to any party except the IAAHEH;
- d. The Accreditation Council must be objective and fair. The Council must be equal in their decisions and not influenced by their own or any other persons' interests.
- e. The Accreditation Council must be competent in applying their knowledge, skills, and experience.
- f. The Accreditation Council must work independently and professionally.
- g. The Accreditation Council must maintain their dignity and is prohibited from receiving any form of gifts which may be related to their duties as part of the Accreditation Council.
- h. The Accreditation Council is prohibited from taking personal advantages through their position.
- i. The Accreditation Council must maintain a supportive and conducive atmosphere when participating in the Council Meeting.
- j. The Accreditation Council must obey all rules and regulations which apply in the IAAHEH.

6. Term of Office

- a. Each council member shall be appointed to a term of five years and shall serve for not more than two consecutive terms.
- b. In the event of the resignation of a council member for any valid reasons (death, unable to carry out, violation of contract) a replacement shall be appointed immediately to serve the unexpired term. The Board of Directors shall appoint the replacement upon the recommendation of the Board of Founders.

7. Conduct of Council Meetings

The conduct of all council meetings is guided by the current edition of the Standard Code of Council Procedure. The accreditation decision is based on eight WFME standards, while methods of evaluation of all standards and elements are developed by IAAHEH.

The procedure of the accreditation decision is as follows. The Chair of IAAHEH informs the Chair of the Accreditation Council that all accreditation reports have been received. The chair of the accreditation council will then call a council meeting in a special in-person or virtual meeting. The meeting is scheduled at least 2 weeks after all council members received the assessor's reports and all relevant documentation. Participation in virtual meetings must comply with the following rules:

- All discussions related to the review of survey visit reports are strictly confidential.
- Quorum
- The accreditation decision meeting must be attended by all members of accreditation council.
- All council meetings are guided by the current edition of the Standard Code of council procedure.
- Attendance and Recusals

8. Conduct of Council Members

Council members are expected to attend all meetings and remain for the duration of the meeting unless exceptional circumstances preclude them from doing so. The Secretariat office maintains a record of member attendance. The minutes of each meeting must include the list of attendees.

Members shall not vote on and shall absent themselves from the discussion during consideration of any school with which there could be a real or perceived conflict of interest as described later in this document.

Members who have participated in the survey visit of a school being reviewed will not be assigned as a primary or secondary reviewers of the assessors' report, both during consideration of the report and at all other times during council meetings, survey visit participants will not offer comments or be asked questions by any member of the council and will not discuss their personal impressions of the program being reviewed. Should the members reviewing a survey visit report require clarification of a specific aspect related to report content prior to the meeting, the Secretariat will arrange a conference call between the reviewers and the assessor secretary. A member of the Secretariat will participate in the call if the team secretary is not a member of the Secretariat. Council members who have participated in the visit of a school being reviewed may give comments on any related accreditation action but shall not initiate or second any motions relating to an accreditation action for such schools.

9. Conduct for Observers at Council Meetings

National and international nursing educators and individuals from other disciplines involved in higher education or the accreditation process may request to attend a council meeting. Requests must be made in writing to the Secretariat and require prior approval by the voting members of the council. Observers must agree in writing to hold all meeting materials and results of council discussions in strict confidentiality.

10. Evaluation of Standards and Elements

During the meeting, the council will discuss and decide the compliance of the school with the accreditation standards and the performance of each accreditation element.

The council uses the following definitions for compliance with accreditation standards:

- Compliance: Taken as a whole, the expectations of the standard are being met.
- Partial Compliance: While there are concerns based on the performance in individual elements, those concerns do not seriously compromise meeting the expectations of the standard.
- Non-compliance: Taken as a whole, the performance of the elements does not permit the expectations of the standard to be met.

The council uses the following definitions for performance in accreditation elements:

- Strength: The policy, process, resource, or system required by the element is in place and, if required, there is sufficient evidence that it is effective.
- Areas of Concern:
 - a) The policy, process, resource, or system required by the element exists but there is insufficient evidence of sustainability and/or effectiveness, OR
 - b) The requirements of the element are met but anticipated circumstances could negatively impact future performance.
- Need for further Evidence: One or more requirements of the element is/are not met. The required policy, process, resource, or system is not in place or is ineffective. Formal evidence of effectiveness/sustainability is absent.

11. Review of the Final Assessors Report and Any Other Relevant Documentation

The council will review the final assessors' report and any other relevant documentation and draw conclusions about the program's performance regarding the accreditation elements, compliance with accreditation standards, the accreditation status of the program, and any required follow-up. Depending on the extent of the program's compliance with accreditation standards, the council will take an accreditation action as specified in the section on "Types of Accreditation Decision." The accreditation decision will be effective as of the date of the IAAHEH decision and a change in status will never be applied retroactively.

Monitoring Report

The school is required to submit a monitoring report biannually for those who received full accreditation status and annually for those that have been granted accreditation with monitoring.

The purpose of this monitoring report is for the school to provide information to IAAHEH to demonstrate that they are meeting the standards and resolving issues and concerns timely.

To maintain accreditation status, all accredited members should complete and submit the IAAHEH Monitoring Report between October 1 and December 31 of each year, beginning the calendar year following a provision of initial IAAHEH accreditation. The report needs to be uploaded to SIMAk-Int system. Once this report is received, IAAHEH will send a notification.

An instruction page is included in the SIMAk-Int.

The Monitoring Report template consists of two parts. Part I requires data on program performance and student achievement; this information is posted publicly by the accredited program no later than January 15 of the year following submission. A link to that information is posted on the IAAHEH website as well. Part II consists of strategic planning information and other programmatic updates communicated to IAAHEH annually.

If evidence shows the program is at risk of no longer meeting one or more of IAAHEH standards, the Accreditation Council/Secretariat requests the program to send a supplemental self-study report on specific required aspects of the standards within 60 days; IAAHEH will review that report within 30 days of its receipt and may:

- a. reaffirm accreditation,
- b. specify a condition that must be addressed within a specified timeframe with evidence provided in a focused report, or,
- c. revoke accreditation

Monitoring Report Form

A substantive change is one that may significantly affect an institution's quality, mission, and operations including methods of delivering curriculum, or control. Substantive changes are reviewed to ensure that changes in student enrolment, educational process, teaching and learning resources, locations, the scope of the curriculum, and control of the institution are or will be made in compliance with IAAHEH accreditation standards.

They include:

1. Issues, concerns, or areas for improvement
2. Change in school vision and mission.
3. Change in organisational structure and functions.
4. Change in student enrolment.
5. Student achievement
6. Faculty developments
7. Curriculum delivery
8. Teaching and learning resources.

Follow Up Action of the Monitoring Report

If an Accreditation Action Report includes a notation of a concern or a condition, the Nursing School reviews the information presented relative to the identified issue. That nursing school liaison works with the provider and the Accreditation Council/ assessor/ IAAHEH to ensure that the timeline is honoured, and the issue is resolved.

Assessors may also contact the Nursing School in the event of other marked changes in programs. Indicators that would trigger contact may include sudden increases in enrolment, changes in levels of reported performance, changes in curriculum delivery or changes in teaching and learning resources. Such indicators would serve only as triggers for further review and data collection by staff.

Programs whose Monitoring Reports do not have any concerns or conditions or include indications of program weakness will be notified that their report has been received and reviewed.

IAAHEH secretariat staff will remain the nursing school if they have not completed the Monitoring support by December 31. If a Nursing School Monitoring Report is not submitted by October 31 of the year following submission deadline, the Nursing School is considered to violate the accreditation policy. In this situation IAAHEH initiates a sanction.

The Procedure for Appeal Request Submission

An appeal request is the procedure to re-consider the result of accreditation finding from nursing school as follows:

- a) An appeal request must be submitted in writing within 30 days upon receiving the accreditation result.
- b) An appeal request must be accompanied by a signed consent form in which the nursing school corroborates materials to the members of accreditation council and/or secretariat of the IAAHEH.
- c) The written appeal should contain information and details on the circumstances that form the basis of the appeal. The nursing school should cite the relevant accreditation standards or elements relating to the appeal. If the appeal indicates areas of non-compliance with accreditation standards/unsatisfactory performance in accreditation elements, the Secretariat of IAAHEH will contact the nursing school to obtain additional evidence and related documents which should be uploaded in the SIMAk-Int. If the nursing school is unable to comply with the request for additional information or does not provide a signed consent form, the appeal request will be rejected, and no further action will be taken.
- d) The appeal request and its related document/evidence will be kept confidential.
- e) The accreditation council will review all the receiving additional evidence and documents and inform the result to the Chair of the IAAHEH.
- f) IAAHEH will communicate with the school's representative to fully investigate the appeal request to obtain additional evidence required by IAAHEH within 14 days of receiving the appeal request and all accompanying evidence and documents.
- g) Hearing will be conducted virtually between the accreditation council and the school's representative after 30 days of receiving additional evidence and relevant documents. The hearing consists of oral presentations by the school's representative, inquiries by the accreditation council, private discussions of the accreditation council, additional inquiries by the school's representative, and closing. During the closing, the accreditation council will inform the decision.
- h) If an additional visit is necessary for further verification of the evidence, IAAHEH will appoint at least two of the members of the original assessor team to carry out the survey visit. The school will be charged an additional fee.
- i) The assessor team will submit an additional visit report to the accreditation council for consideration. The accreditation council will decide the final accreditation result based on the additional visit report.

The procedure of complaints, Information from Credible and Verifiable Public Sources, and Third-Party Comments

The Process to consider Complaints, Information from Credible and Verifiable Public Sources, and Third-Party Comments about Program Quality:

- a) IAAHEH will submit the document of complaint to the Appeal Committee to determine whether the complaint contains issues related to the school's compliance with accreditation standards and/or performance in accreditation components.
- b) The Appeal Committee will ask IAAHEH to draft a letter to the dean or related authority of the school or to the individual (if the case of a conflict of interest) describing specific information needed to be provided in response.
- c) The Appeal Committee will review the complaint, assess, and explore the relationship between the complaint and the non-compliant to the IAAHEH quality standard.
- d) The Appeal Committee will write a report provided with evidence of non-compliance with the standard and the recommendation to be discussed further.
- e) The IAAHEH will make a final decision including any change in the school's performance in elements, compliance with standards, and accreditation status and specify the nature and timing of any required follow-up.
- f) The decision will be directed also by IAAHEH to the dean of the school or the related individual (in case of conflict of interest).
- g) The complainant will be notified whether further investigation will be undertaken or not. The complainant will not be informed of the result of any such investigation.
- h) The IAAHEH will take formal action based on the recommendation by Appeal Committee, including setting up a new team of assessors, if required.
- i) The complaints that represent non-compliance with accreditation standards and/or unsatisfactory performance in accreditation elements, will require follow-up by the nursing school on how the identified problems were addressed.
- j) The complaints with such findings will be retained in SIMA-Int records as part of the accreditation history of the nursing school.
- k) The assessors who will conduct a full survey visit will receive documentation of complaints, which have been found after investigation to relate to areas of non-compliance with accreditation standards and/or unsatisfactory performance in accreditation components.
- l) The assessors will also receive information on the final IAAHEH action related to these complaints.

Any further response from the dean or individual that requires legal action will be prepared following specific procedures which are determined on a case-by-case basis.